

2007 - 2012 CAPITAL IMPROVEMENTS PROGRAM

31-May-07

CITY AUDITOR OFFICE 22-01 PROJECT NAME	2007	2008	2009	2010	2011	2012	Total Budget	FUNDING SOURCE
Performance Series Upgrade	\$ 1,283,000						\$ 1,283,000	Councilmanic
<b>Subtotal - City Auditor Office</b>	<b>\$ 1,283,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,283,000</b>	
MUNICIPAL COURT CLERK 26-01 PROJECT NAME	2007	2008	2009	2010	2011	2012	Total Budget	FUNDING SOURCE
Municipal Court Clerk Capital Projects	\$ 830,000						\$ 830,000	Councilmanic
	400,000						400,000	Municipal Court Computer Fund
<b>Subtotal - Municipal Court Clerk</b>	<b>\$ 1,230,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,230,000</b>	
SAFETY / ADMINISTRATION 30-01 PROJECT NAME	2007	2008	2009	2010	2011	2012	Total Budget	FUNDING SOURCE
Sirens	\$ 200,000						\$ 200,000	Councilmanic
Safety & Health Center	6,605,000						6,605,000	Voted 2004
	995,000						995,000	Councilmanic
<b>Subtotal - Safety Administration</b>	<b>\$ 7,800,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,800,000</b>	
SAFETY / SUPPORT SERVICES 30-02 PROJECT NAME	2007	2008	2009	2010	2011	2012	Total Budget	FUNDING SOURCE
Police & Fire Radios	\$ 950,000						\$ 950,000	Councilmanic
Police & Fire Computer Aided Dispatch System	5,500,000						5,500,000	Councilmanic
<b>Subtotal - Support Services</b>	<b>\$ 6,450,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,450,000</b>	
SAFETY / POLICE 30-03 PROJECT NAME	2007	2008	2009	2010	2011	2012	Total Budget	FUNDING SOURCE
Police Facility Renovation	\$ 1,721,000	\$ 1,440,000	\$ 1,440,000	\$ 1,440,000	\$ 1,440,000	\$ 1,440,000	\$ 8,921,000	Councilmanic
OSU Neighborhood Policing Center	300,000						300,000	Councilmanic
Hellport	6,840,000						6,840,000	Councilmanic
Police Apparatus	1,520,000						1,520,000	Councilmanic
<b>Subtotal - Police</b>	<b>\$ 10,381,000</b>	<b>\$ 1,440,000</b>	<b>\$ 1,440,000</b>	<b>\$ 1,440,000</b>	<b>\$ 1,440,000</b>	<b>\$ 1,440,000</b>	<b>\$ 17,581,000</b>	
SAFETY / FIRE 30-04 PROJECT NAME	2007	2008	2009	2010	2011	2012	Total Budget	FUNDING SOURCE
Fire Apparatus Replacement	\$ 4,929,000	\$ 3,800,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 20,729,000	Councilmanic
Fire Facility Renovation	645,000	935,000	935,000	935,000	935,000	935,000	5,320,000	Councilmanic
Fire Station #35 (Waggoner Road)	3,300,000						3,300,000	Councilmanic
Fire Stations	4,000,000		4,000,000	4,000,000	4,000,000	4,000,000	20,000,000	Councilmanic
<b>Subtotal - Fire</b>	<b>\$ 12,874,000</b>	<b>\$ 4,735,000</b>	<b>\$ 7,935,000</b>	<b>\$ 7,935,000</b>	<b>\$ 7,935,000</b>	<b>\$ 7,935,000</b>	<b>\$ 49,349,000</b>	
DEVELOPMENT / DEVELOPMENT 44-01 PROJECT NAME	2007	2008	2009	2010	2011	2012	Total Budget	FUNDING SOURCE
Northland Mall Project	\$ 775,800						\$ 775,800	Councilmanic
Economic & Community Development	3,445,000	500,000	500,000	500,000	500,000	500,000	5,945,000	Councilmanic
Miscellaneous Economic Development	12,471						12,471	Councilmanic
Land Assemblage	593,729						593,729	Councilmanic
Parsons Avenue Land Acquisition/Improvements	250,000						250,000	Councilmanic
Downtown Revitalization	912,000	2,890,000	5,155,000	7,501,000	7,504,000	7,503,000	31,465,000	Councilmanic
Housing Preservation	4,500,000						4,500,000	Councilmanic
<b>Subtotal - Development</b>	<b>\$ 10,489,000</b>	<b>\$ 3,390,000</b>	<b>\$ 5,655,000</b>	<b>\$ 8,001,000</b>	<b>\$ 8,004,000</b>	<b>\$ 8,003,000</b>	<b>\$ 43,542,000</b>	

OFFICE OF CONSTRUCTION MANAGEMENT 45-50								Total	FUNDING
PROJECT NAME		2007	2008	2009	2010	2011	2012	Budget	SOURCE
Facility Renovation		\$ 4,790,000	\$ 423,000	\$ 100,000	\$ 80,000	\$ 155,000	\$ 728,000	\$ 6,276,000	Councilmanic
City Hall Renovations		4,390,000	400,000	195,000	1,241,000	1,005,000	342,000	7,573,000	Councilmanic
Impound Lot		10,200,000						10,200,000	Councilmanic
Municipal Court Renovations		4,906,000	617,000	1,145,000	119,000	280,000	370,000	7,437,000	Councilmanic
Old Police Building		17,000,000						17,000,000	Councilmanic
Beacon Building Renovations		3,800,000						3,800,000	Councilmanic
Southside Health Center		1,500,000						1,500,000	Councilmanic
North Market Improvements		250,000						250,000	Councilmanic
Neighborhood Health Center Facilities Renovation		150,000						150,000	Councilmanic
Pen Site Remediation		2,000,000						2,000,000	Councilmanic
Subtotal - Facilities Management		\$ 48,986,000	\$ 1,440,000	\$ 1,440,000	\$ 1,440,000	\$ 1,440,000	\$ 1,440,000	\$ 56,186,000	
INFORMATION SERVICES 47-01								Total	FUNDING
PROJECT NAME		2007	2008	2009	2010	2011	2012	Budget	SOURCE
"E-Gov" Initiative		\$ 795,000						\$ 795,000	Information Services
Connectivity Projects		700,000	\$ 475,000	\$ 1,125,000	\$ 850,000	\$ 500,000	\$ 500,000	4,150,000	Information Services
Data Center Facility Upgrades		550,000	550,000	480,000			450,000	2,030,000	Information Services
Disaster Recovery Project		600,000	350,000					950,000	Information Services
Enterprise System Upgrades		700,000	350,000	350,000	350,000	350,000	2,650,000	4,750,000	Information Services
HR Information System Project		1,600,000						1,600,000	Information Services
Metronet Upgrades		120,000						120,000	Information Services
Operations Equipment Upgrade		250,000	200,000	200,000			250,000	900,000	Information Services
Routing Equipment Upgrade		225,000						225,000	Information Services
Telephony Upgrade		1,900,000						1,900,000	Information Services
Unix Systems Upgrade		600,000						600,000	Information Services
Whittier Peninsula Office Relocation (1111 E. Broad Street)		1,200,000						1,200,000	Information Services
Subtotal - Information Services		\$ 9,240,000	\$ 1,925,000	\$ 2,155,000	\$ 1,200,000	\$ 850,000	\$ 3,850,000	\$ 19,220,000	
HEALTH 50-01								Total	FUNDING
PROJECT NAME		2007	2008	2009	2010	2011	2012	Budget	SOURCE
Blind School Renovation		\$ 75,000	\$ 75,000	\$ 45,000				\$ 195,000	Councilmanic
Subtotal - Health		\$ 75,000	\$ 75,000	\$ 45,000	\$ -	\$ -	\$ -	\$ 195,000	
RECREATION AND PARKS 51-01								Total	FUNDING
PROJECT NAME		2007	2008	2009	2010	2011	2012	Budget	SOURCE
Urban Infrastructure - Rec & Parks		\$ 1,112,000						\$ 1,112,000	Voted 2004
Swimming Facilities		220,000	\$ 1,295,000	\$ 1,295,000	\$ 1,295,000	\$ 1,295,000	\$ 1,295,000	6,475,000	Councilmanic
Park & Playground Development		1,395,000	318,000	318,000	318,000	318,000	318,000	2,200,000	Voted 2004
Facility Renovation		500,000	2,016,000	2,016,000	2,016,000	2,016,000	2,016,000	1,590,000	Councilmanic
Recreation & Parks Equipment		1,993,000						1,395,000	Voted 2004
Parkland Acquisition		300,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	10,580,000	Councilmanic
Blkeway Improvements		200,000	864,000	864,000	864,000	864,000	864,000	1,993,000	Voted 2004
Safe Playgrounds		299,000	432,000	432,000	432,000	432,000	432,000	1,993,000	Voted 2004
Dog Parks		150,000						14,400,000	Councilmanic
Whittier Relocation - Warehouse/Maint Buildings		125,000						300,000	Voted 2004
Golf Course Improvements		498,000						200,000	Councilmanic
Scoto Mile			720,000	720,000	720,000	720,000	720,000	200,000	Councilmanic
Whittier/Metro Parks Reimbursement			5,000,000	5,000,000				3,600,000	Councilmanic
Conservatory		500,000						10,000,000	Councilmanic
Family Recreation Centers		650,000						500,000	Councilmanic
Recreation Center Security Enhancements		5,000,000						650,000	Councilmanic
Subtotal - Recreation and Parks		\$ 14,240,000	\$ 13,525,000	\$ 13,525,000	\$ 8,525,000	\$ 8,525,000	\$ 8,525,000	\$ 66,865,000	

SERVICE / REFUSE COLLECTION 59-02 PROJECT NAME	2007	2008	2009	2010	2011	2012	Total Budget	FUNDING SOURCE
Mechanized Collection Equipment	\$ 4,513,000	\$ 5,075,000	\$ 97,000				\$ 9,685,000	Voted 2004
Alum Creek Remediation	1,500,000		4,978,000	\$ 5,075,000	\$ 5,075,000	\$ 5,075,000	20,203,000	Councilmanic Voted 2004
Subtotal - Refuse Collection	\$ 6,013,000	\$ 5,075,000	\$ 5,075,000	\$ 5,075,000	\$ 5,075,000	\$ 5,075,000	\$ 31,388,000	
SERVICE / TRANSPORTATION 59-09 PROJECT NAME	2007	2008	2009	2010	2011	2012	Total Budget	FUNDING SOURCE
Street Rehabilitation	\$ 1,707,000	\$ 3,100,000					\$ 4,807,000	Voted 2004
Alley Rehabilitation			\$ 4,950,000	\$ 5,550,000	\$ 1,550,000	\$ 2,679,000	14,729,000	Councilmanic
Brick Rehabilitation	1,500,000		280,000	280,000			560,000	Councilmanic Voted 2004
Bikeway Development			400,000		400,000		800,000	Councilmanic
Resurfacing	11,178,000	5,250,000		250,000		325,000	575,000	Councilmanic
Curb Reconstruction (City-Wide)	1,850,000	600,000					16,428,000	Voted 2004
NCR	1,500,000	3,294,000					56,724,000	Councilmanic
Federal/State Match	3,560,000	6,973,000					2,450,000	Voted 2004
Facilities	300,000	3,262,000					2,600,000	Councilmanic
Multi-Modal Terminal Air Rights	500,000						2,600,000	Councilmanic
Urban Infrastructure Improvements	3,592,000		650,000	650,000	650,000	650,000	4,794,000	Voted 2004
Roadway Improvements	3,000,000		5,181,000	2,510,000	1,060,000	810,000	9,561,000	Councilmanic
City Bridge Rehabilitation	815,000		800,000				3,562,000	Voted 2004
Downtown Streetscape Improvements	1,600,000						1,469,000	Councilmanic
17th Avenue Widening	400,000						500,000	Voted 2004
OSU Community Improvements		350,000	300,000	500,000	500,000		1,400,000	Councilmanic
Morse Rd. Area Investment	7,440,000						3,500,000	Councilmanic
Traffic Signal Installation	1,200,000						4,650,000	Councilmanic
Sign Upgrading/Street Name Signs	350,000	1,050,000	1,050,000	1,350,000	1,350,000	1,350,000	6,150,000	Councilmanic
Permanent Pavement Markings	300,000						350,000	Voted 2004
Raised Pavement Markings	250,000	500,000	500,000	500,000	500,000	500,000	1,750,000	Councilmanic
Parking Meters	200,000						300,000	Voted 2004
Computerized Signals	150,000	250,000	250,000	250,000	250,000	250,000	2,500,000	Councilmanic
School Flashers	129,000		100,000	100,000	100,000	100,000	250,000	Voted 2004
COTA Bus Route Sidewalks	1,480,000		150,000	150,000	150,000	150,000	1,150,000	Councilmanic
Town Street Bridge			17,000,000				1,480,000	Federal
Town Street Bridge			5,000,000				17,000,000	ODOT
Town Street Bridge			1,800,000				5,000,000	OPWC
Town Street Bridge			12,500,000				1,800,000	Federal
Alum Creek - SR 104 to Williams			12,320,000				12,500,000	Federal/Other
Hilliard Rome Road		6,880,000					12,320,000	ODOT
							6,880,000	ODOT

SERVICE / TRANSPORTATION 59-09 Projects Continued PROJECT NAME							Total	FUNDING
	2007	2008	2009	2010	2011	2012	Budget	SOURCE
Pedestrian Safety Improvements	\$ 2,801,000						\$ 2,801,000	Voted 2004
Street Equipment	4,072,000						4,072,000	Councilmanic Voted 2004
Miscellaneous Intersection Improvements	2,500,000						2,500,000	Councilmanic Voted 2004
Miscellaneous Development		1,069,000					1,069,000	Councilmanic
Signal Ramp Improvements			250,000	250,000	250,000		750,000	Councilmanic
Spring Sandusky Interchange OTMP	500,000						500,000	Voted 2004
Sidewalk Program	2,600,000						2,600,000	Councilmanic Voted 2004
Housing Initiatives-Roadway Improvements	797,000						797,000	Voted 2004
Columbus School Coordination	69,000	1,152,000	1,152,000	1,152,000	1,152,000	1,152,000	5,760,000	Councilmanic
I-670/Fourth Street Improvements		100,000	100,000	100,000	100,000	100,000	500,000	Voted 2004
SciTech Corridor Roadway Improvements	1,800,000	815,000	485,000				1,300,000	Councilmanic
Short North Streetscape	50,000	1,000,000	2,200,000				1,800,000	Voted 2004
East Broad Street TIF	111,000						3,200,000	Councilmanic
Asset Management Phase II	500,000						50,000	Voted 2004
Sycamore Street Bridge	300,000						111,000	Voted 2004
							500,000	Voted 2004
							300,000	Voted 2004
Subtotal - Transportation	\$ 59,101,000	\$ 49,799,000	\$ 92,407,000	\$ 40,452,000	\$ 45,452,000	\$ 45,452,000	\$ 332,663,000	
<b>PUBLIC UTILITIES / SEWERS 60-05</b>								
PROJECT NAME	2007	2008	2009	2010	2011	2012	Total Budget	FUNDING SOURCE
<b>SANITARY PROJECTS:</b>								
Sanitary Sewer Construction	\$ 1,972,522	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 4,472,522	Sewer Enterprise
Big Walnut Trunk Sewer Sec 6F		12,000,000					12,000,000	Sewer Enterprise
Blacklick Sanitary Inceptor, Part 6C	4,191,000	1,000,000		40,000,000			45,191,000	Sewer Enterprise
Alum Creek Sanitary Relief Sewer	2,000,000				250,800,000		252,800,000	Sewer Enterprise
Sanitary Sewer Contingencies		150,000	150,000	150,000	150,000	150,000	750,000	Sewer Enterprise
Big Walnut Subtrunk Sewer, Williams Road Area West		300,000					300,000	Sewer Enterprise
Shaderville Sanitary Interceptor					875,000	200,000	1,075,000	Sewer Enterprise
JPWWTP Waste Site Reclamation				740,000	1,726,000	28,350,000	30,816,000	Sewer Enterprise
JPWWTP, WAS Concentrator Building Renovation			494,000		5,672,000		6,166,000	Sewer Enterprise
JPWWTP, Support Facilities			974,000		11,198,000		12,172,000	Sewer Enterprise
JPWWTP, B-Plant Secondary Clarifier Upgrade	872,190						872,190	Sewer Enterprise
		31,312,000					31,312,000	WPCLF/OWDA
JPWWTP Sludge Handling and Dewatering Improvements	1,421,000						1,421,000	WPCLF/OWDA
CSO Reduction Improvements at Plants					4,538,000	9,075,000	13,613,000	Sewer Enterprise
JPWWTP, New Headworks	427,000						427,000	Sewer Enterprise
	2,847,000	16,403,000					19,250,000	WPCLF/OWDA
JPWWTP, Disinfection Chemical Handling Facility Improv	669,000						669,000	Sewer Enterprise
		19,047,000					19,047,000	WPCLF/OWDA
JPWWTP, Skimmings Concentrator System Improvements	550,838						550,838	Sewer Enterprise
	3,495,000						3,495,000	WPCLF/OWDA
Facilities & Equipment for Whittier Street Storm	1,978,000						1,978,000	Sewer Enterprise
		29,670,000					29,670,000	WPCLF/OWDA
JPWWTP Digester Rehabilitation			930,000				930,000	Sewer Enterprise
					16,053,000		16,053,000	WPCLF/OWDA
JPWWTP Other Real Needs-7 Solids Handling			935,000		5,295,000		6,230,000	Sewer Enterprise
Wastewater Treatment Plants Upgrade Project 88					10,000,000		10,000,000	Sewer Enterprise
SWWTP, Support Facilities	1,292,000						1,292,000	Sewer Enterprise
			31,827,000				31,827,000	WPCLF/OWDA
CSO Reduction Improvements - Wastewater Plants			146,000		1,683,000		1,829,000	Sewer Enterprise
WWTFs Instrumentation and Control System Upgrade			7,000,000		7,000,000		14,000,000	Sewer Enterprise
WWTF Renovations & Rehabilitation	2,321,000	4,682,000	4,775,000	4,775,000	4,871,000	4,871,000	26,295,000	Sewer Enterprise
Wastewater Treatment Plants Constuction & Contingency	1,561,000	2,342,000	2,388,000	2,388,000	2,436,000	2,436,000	13,551,000	Sewer Enterprise
SWWTP New Headworks		1,283,000	2,664,000				3,947,000	Sewer Enterprise
	14,106,876						14,106,876	WPCLF/OWDA
SWWTP Effluent Disinfection Improvements						667,000	667,000	Sewer Enterprise

PUBLIC UTILITIES / SEWERS 60-06 Projects Continued PROJECT NAME	2007	2008	2009	2010	2011	2012	Total	
							Budget	
SWWTP, Sludge Thickening Improvements & Additlons			\$ 1,444,000				\$ 1,444,000	Sewer Enterprise
		\$ 17,957,000					17,957,000	WPCLF/OWDA
WWTF Upgrade -General Program	\$ 2,194,000	3,291,000	3,291,000	\$ 3,291,000	\$ 3,291,000	\$ 3,291,000	18,649,000	Sewer Enterprise
SWWTP New Effluent Pump Station and Effluent Conduit	3,324,000						3,324,000	Sewer Enterprise
	41,549,000						41,549,000	WPCLF/OWDA
SWWTP, Secondary Clarifier Additlons and Improvements	4,573,000						4,573,000	Sewer Enterprise
	57,168,000						57,168,000	WPCLF/OWDA
SWWTP Other Real Needs					4,553,000	36,994,000	41,547,000	Sewer Enterprise
Wet Weather Mgt Plan Prof Program Mgt		12,000,000	7,000,000	7,000,000			26,000,000	Sewer Enterprise
Sanitary System Rehabilitation	1,500,000	4,100,000	4,100,000	4,100,000	4,100,000	4,100,000	22,000,000	Sewer Enterprise
	3,400,000						3,400,000	WPCLF/OWDA
Sewer System I/I Remedlaton	1,000,000	7,528,000	4,145,000	1,070,000	4,651,000	17,730,000	36,124,000	Sewer Enterprise
Air Quality Control Facility	3,648,700						3,648,700	WPCLF/OWDA
Sewer System Capacity Model Update		1,600,000					1,600,000	Sewer Enterprise
Kerr Street Sewer Separation North Central		200,000		800,000			1,000,000	Sewer Enterprise
Big Walnut Rickenbacker Sanitary Interceptor	2,541,000		30,650,000	600,000	350,000		34,141,000	Sewer Enterprise
	5,200,000	3,000,000					8,200,000	WPCLF/OWDA
Olentangy Trunk Mt. Air		2,067,000					2,067,000	Sewer Enterprise
Upper Scioto West, Hayden Run Area, West of Cosgray		4,000,000					4,000,000	Sewer Enterprise
Scioto-Main Sanitary Subtrunk					2,900,000		2,900,000	Sewer Enterprise
Utilities Complex Improvements, Customer Service Center		4,549,000					4,549,000	Sewer Enterprise
Franklin Main Interceptor Rehabilitation	2,910,460			4,480,000			7,390,460	Sewer Enterprise
Big Run Trunk Sewer Hellbranch Area	75,000	2,100,000					2,175,000	Sewer Enterprise
Chestnut Street Combined Sewer Rehabilitation	578,813						578,813	Sewer Enterprise
	2,266,000						2,266,000	WPCLF/OWDA
Lockbourne Road Area Sewer Assessment		700,000					700,000	Sewer Enterprise
Beulah Road Trunk Sewer Rehabilitation	342,070	5,040,000					5,382,070	Sewer Enterprise
Sharon Helghts Area Sanitary Improvements	197,896						197,896	Sewer Enterprise
	1,118,000						1,118,000	WPCLF/OWDA
Bill Moose Run Area Sanitary Improvements	267,237						267,237	Sewer Enterprise
	1,950,000						1,950,000	WPCLF/OWDA
Upper Adena Brook Area Sanitary Sewer Improvements	377,588						377,588	Sewer Enterprise
	635,416						635,416	WPCLF/OWDA
Broad Meadows Area Sanitary Improvements	286,047						286,047	Sewer Enterprise
	1,850,000						1,850,000	WPCLF/OWDA
Stanton Area Sanitary Improvements	368,336						368,336	Sewer Enterprise
Morse/Elks Area Sanitary Improvements	896,832						896,832	WPCLF/OWDA
Clintonville Main Rehabilitation	945,312						945,312	Sewer Enterprise
	4,250,000						4,250,000	WPCLF/OWDA
Chase/High Area Sanitary Improvements	209,899						209,899	Sewer Enterprise
Deland/Zeller Area Sanitary Improvements	355,811						355,811	Sewer Enterprise
	1,900,000						1,900,000	WPCLF/OWDA
Como/Milton Area Sanitary Improvements	529,000						529,000	Sewer Enterprise
	3,527,000						3,527,000	WPCLF/OWDA
Skyline Drive Area Assessment Sewer		700,000					700,000	Sewer Enterprise
Sanitary System Overflow Elimination	2,200,000	6,500,000	5,900,000	5,000,000	5,000,000	50,000,000	74,600,000	Sewer Enterprise
OSIS Downtown Odor Control	50,000		5,500,000				5,550,000	Sewer Enterprise
West Side Sanitary Sewer Rehabilitation	512,981						512,981	Sewer Enterprise
	1,995,759						1,995,759	WPCLF/OWDA
Fulton/Mound/Noble Sewer Rehabilitation	153,000		3,213,000				3,366,000	Sewer Enterprise
Scioto Main/West Side Relief Sewer Rehabilitation		3,500,000					3,500,000	Sewer Enterprise
Merwin Hill Area Assessment Sewer	50,000		300,000				350,000	Sewer Enterprise
Portage Grove Area Assessment Sewer				800,000			800,000	Sewer Enterprise
Franklin #1 Sewer Rehabilitation		50,000		3,000,000			3,050,000	Sewer Enterprise
Big Walnut Outfall Rehabilitation		500,000	200,000	10,000,000			10,700,000	Sewer Enterprise
Sanitary Pump Station Instrumentation and Flow Verification	1,000,000		7,000,000				8,000,000	Sewer Enterprise
OSIS Augmentation and Relief Sewer Project	6,083,000	239,947,000					246,030,000	Sewer Enterprise
Cherry and 4th Combined Sewer Separation		1,521,000				11,658,000	13,179,000	Sewer Enterprise
First Avenue Sewer Separation		319,000				2,442,000	2,761,000	Sewer Enterprise
Mound E/O 1-71 Sewer Separation		200,000				1,533,000	1,733,000	Sewer Enterprise
Noble & Grant Area Combined Sewer Inflow Reduction		93,000				713,000	806,000	Sewer Enterprise
Plum Ridge Sewer Separation			77,000		592,000		669,000	Sewer Enterprise
Town & 4th Sewer Separation		1,144,000				8,770,000	9,914,000	Sewer Enterprise
Sullivant Avenue Sewer Rehabilitation				300,000			300,000	Sewer Enterprise

PUBLIC UTILITIES / SEWERS 60-06 Projects Continued PROJECT NAME	2007	2008	2009	2010	2011	2012	Total	
							Budget	
Richards/Granden/Torrence Area Relief				\$ 230,000			\$ 230,000	Sewer Enterprise
Bulen/Gault/Livingston Area Sanitary Relief Sewer					\$ 700,000		700,000	Sewer Enterprise
Whittier Street Overflow Extension				428,000			428,000	Sewer Enterprise
Downtown System Renovation, Phase 1	\$ 127,000						127,000	Sewer Enterprise
Downtown System Renovation, Phase 2	131,000						131,000	Sewer Enterprise
Downtown System Renovation, Phase 3	112,000						112,000	Sewer Enterprise
Downtown System Renovation, Phase 4	171,000						171,000	Sewer Enterprise
Large Diameter Sewer Rehabilitation		\$ 2,000,000	\$ 2,000,000	2,000,000	2,000,000	\$ 2,000,000	10,000,000	Sewer Enterprise
Northwest Alum Creek Area Sanitary Wet Weather Renovation		7,000	65,000				72,000	Sewer Enterprise
Asset Management Program Development	1,000,000						1,000,000	Sewer Enterprise
SWWTP Major Inclination Rehabilitation					8,400,000		8,400,000	WPCLF/OWDA
SWWTP Primary Clarifier and Aeration Tanks Improvements		71,731,000					71,731,000	WPCLF/OWDA
Markison Avenue Relief Sewer Increased Capture		37,000	285,000				322,000	WPCLF/OWDA
King Avenue Local Storage						95,000	95,000	WPCLF/OWDA
<b>Subtotal - Sanitary Sewers</b>	<b>\$ 205,224,583</b>	<b>\$ 515,070,000</b>	<b>\$ 127,953,000</b>	<b>\$ 91,652,000</b>	<b>\$ 359,334,000</b>	<b>\$ 185,575,000</b>	<b>\$ 1,484,808,583</b>	
<b>PUBLIC UTILITIES / ELECTRICITY 60-07</b>								
PROJECT NAME	2007	2008	2009	2010	2011	2012	Total	FUNDING
							Budget	SOURCE
Street Lighting	\$ 840,000	\$ 700,000	\$ 1,500,000				\$ 3,040,000	Voted 2004 Electricity
				\$ 1,600,000	\$ 1,600,000	\$ 1,600,000	4,800,000	Electricity Enterprise
Morse Road Phase 2	150,000		400,000				550,000	Voted 2004 Electricity
				1,450,000	900,000	900,000	3,250,000	Electricity Enterprise
Distribution Improvements	1,250,000	552,000					1,802,000	Voted 2004 Electricity
Alternate 69KV Feed to West Substation	20,000	800,000	800,000				1,620,000	Voted 2004 Electricity
Walnut Bluffs	147,000						147,000	Voted 2004 Electricity
Gay Street Street Lighting Improvements	60,000						60,000	Voted 2004 Electricity
Forest Hills Street Lighting Improvements	238,000						238,000	Voted 2004 Electricity
North High Street Circuit	200,000						200,000	Voted 2004 Electricity
Laurel Canyon Street Lighting	50,000						50,000	Voted 2004 Electricity
Willow Creek Street Lighting	359,000						359,000	Voted 2004 Electricity
Customer Service Building	200,000		273,000				473,000	Voted 2004 Electricity
			227,000	150,000	700,000	700,000	1,777,000	Electricity Enterprise
North High Street Circuit Improvement		350,000					350,000	Voted 2004 Electricity
Aglar Road Street Lighting		57,000					57,000	Voted 2004 Electricity
Renner Road Street Lighting		14,000					14,000	Voted 2004 Electricity
South Hamilton Road		188,000					188,000	Voted 2004 Electricity
Broad Meadows		75,000					75,000	Voted 2004 Electricity
South Westgate/Sylan Street Lighting		285,000					285,000	Voted 2004 Electricity
Valleyview Street Lighting		153,000					153,000	Voted 2004 Electricity
Winchester Lakes Street Lighting		26,000					26,000	Voted 2004 Electricity
Urban Infrastructure Recovery	348,000	505,000					853,000	Voted 2004 Electricity
			505,000	505,000	505,000	505,000	2,020,000	Electricity Enterprise
<b>Subtotal - Electricity</b>	<b>\$ 3,862,000</b>	<b>\$ 3,705,000</b>	<b>\$ 3,705,000</b>	<b>\$ 3,705,000</b>	<b>\$ 3,705,000</b>	<b>\$ 3,705,000</b>	<b>\$ 22,387,000</b>	
<b>Note: Urban Infrastructure projects will be issued using electricity authority, but will be supported by the special income tax fund.</b>								

PUBLIC UTILITIES / WATER 60-09 PROJECT NAME	2007	2008	2009	2010	2011	2012	Total	FUNDING
							Budget	SOURCE
Hoover Reservoir Erosion Control	\$ 200,000	\$ 500,000	\$ 200,000	\$ 500,000	\$ 200,000	\$ 500,000	\$ 2,100,000	Water Enterprise
Miscellaneous Facilities	1,371,838	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	8,871,838	Water Enterprise
Water Main Rehabilitation	895,000						895,000	Voted 2004 Water
	7,625,292	16,000,000	15,000,000	15,000,000	15,000,000	15,000,000	83,625,292	Water Enterprise
O'Shaughnessy Dam Hydroelectric	200,000				200,000		400,000	Water Enterprise
Doherty Road Water Main		1,000,000					1,000,000	Water Enterprise
HCWP Raw Water Line	50,000	28,000,000					28,050,000	Water Enterprise
DRWP Improvement Facilities	180,396	200,000	200,000	200,000	200,000	200,000	1,180,396	Water Enterprise
HCWP Improvement Facilities	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000	Water Enterprise
Distribution Improvements	464,000	400,000	400,000	400,000	400,000	400,000	2,464,000	Water Enterprise
PAWP Improvements Facilities		200,000	200,000	200,000	200,000	200,000	1,000,000	Water Enterprise
HCWP Lagoons #1, #2 & #3 Sludge Removal		4,000,000					4,000,000	Water Enterprise
HCWP Sludge Pump Station	28,695,844						28,695,844	Water Enterprise
DRWP Orlentangy Intake		100,000		1,500,000			1,600,000	Water Enterprise
DRWP High Service Pump Rehabilitation			300,000	3,000,000			3,300,000	Water Enterprise
Automatic Meter Reading		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	Water Enterprise
South Wellfield-South Expansion			10,200,000				10,200,000	Water Enterprise
Fairwood Avenue Tankyard Pumps		1,000,000					1,000,000	Water Enterprise
Sullivant Avenue Water Line Cleaning				1,000,000			1,000,000	Water Enterprise
Long Street Water Line Cleaning		800,000					800,000	Water Enterprise
Upground Reservoir	24,095,000						24,095,000	Voted 1999 Water
	99,105,000						99,105,000	Voted 2004 Water
						11,600,000	11,600,000	Water Enterprise
DRWP Disinfection Improvements	3,149,942						3,149,942	Water Enterprise
Watershed Road Improvements	200,000		1,100,000				1,300,000	Water Enterprise
HCWP Basin Concrete Rehabilitation		300,000		1,300,000			1,600,000	Water Enterprise
HCWP Pavement Rehabilitation		150,000	300,000				450,000	Water Enterprise
HCWP "A" & "B" Raw & Finish Water Pump Rehabilitation	200,000						200,000	Water Enterprise
Water Meter Renewal Program	748,627	1,500,000	1,600,000	1,700,000	1,800,000	1,900,000	9,248,627	Water Enterprise
Valve Renewal Program	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	9,000,000	Water Enterprise
Customer Service Center	150,000	300,000		5,000,000			5,450,000	Water Enterprise
Main Street Water Main Cleaning			800,000				800,000	Water Enterprise
Champion Avenue 20" Water Main	2,000,000						2,000,000	Water Enterprise
Livingston Avenue Force Main		2,000,000					2,000,000	Water Enterprise
Mound Street/Harrisburg Pike 24" Water Line			2,000,000				2,000,000	Water Enterprise
Water Shed Mgt. Misc Improvement Facilities	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000	Water Enterprise
PAWP Sludge Disposal	500,000		3,000,000				3,500,000	Water Enterprise
Watershed Protection Easements	400,000	400,000	400,000	400,000	400,000	400,000	2,400,000	Water Enterprise
Fisher District Storage Tank		500,000					500,000	Water Enterprise
Lazelle Road Storage Tank		150,000	4,500,000				4,650,000	Water Enterprise
Hines Road Storage Tank		150,000	4,500,000				4,650,000	Water Enterprise
Taylor Road Tank	2,155,083						2,155,083	Water Enterprise
DRWP Treatment Capacity Increase	5,300,000		6,000,000		130,000,000		141,300,000	Water Enterprise
HCWP Treatment Improvements			1,500,000		7,500,000		9,000,000	Water Enterprise
PAWP Basin Covers			200,000		1,000,000		1,200,000	Water Enterprise
HCWP Basin Improvements	57						57	Water Enterprise
General Engineering Services-Supply Group	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000	Water Enterprise
McKinley Avenue 36" Water Main	1,500,000						1,500,000	Water Enterprise
Griggs Booster Station	458,785						458,785	Water Enterprise
Scioto Darby Creek Road 24" Main	978						978	Water Enterprise
Mound Street Columbian Avenue, Broad Street		1,000,000					1,000,000	Water Enterprise
Mound Street Booster Station				150,000	2,000,000		2,150,000	Water Enterprise
Dublin Road 8" and 12" Water Line		150,000	1,000,000				1,150,000	Water Enterprise

PUBLIC UTILITIES / WATER 60-09 Projects Continued PROJECT NAME							Total	FUNDING
	2007	2008	2009	2010	2011	2012	Budget	SOURCE
Waggoner Road 30" Water Main	\$ 1,654,413						\$ 1,654,413	Water Enterprise
East Corridor Transmission Main Cleaning		\$ 100,000	\$ 1,000,000				1,100,000	Water Enterprise
East Broad Street Water Main	1,800,000						1,800,000	Water Enterprise
O'Shaughnessy Dam Miscellaneous Improvements	156						156	Water Enterprise
PAWP Electrical Service Upgrade				\$ 1,000,000			1,000,000	Water Enterprise
Miscellaneous Booster Station Improvements	250,000	250,000	250,000	250,000	\$ 250,000	\$ 250,000	1,500,000	Water Enterprise
Morse Road 36" Water Main	1,000,681	5,000,000					6,000,681	Water Enterprise
Taylor/Nelson Water Main Cleaning			150,000	1,000,000			1,150,000	Water Enterprise
Livingston Avenue Water Main Cleaning				100,000	1,000,000		1,100,000	Water Enterprise
Water Storage Tank Painting	751	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,751	Water Enterprise
Security Enhancements	2,500,000	2,000,000					4,500,000	Water Enterprise
Morse/Hamilton Booster Station		2,000,000					2,000,000	Water Enterprise
Alrport Drive 12" Water Main		150,000	1,000,000				1,150,000	Water Enterprise
Chatterton Road 30" Water Main		150,000	2,000,000				2,150,000	Water Enterprise
Mound/Harmon 20" Water Main Cleaning				150,000	1,000,000		1,150,000	Water Enterprise
Technology Resources	675,000	425,000	175,000	50,000	50,000	50,000	1,425,000	Water Enterprise
HCWP Disinfection Improvements		1,000,000		4,000,000			5,000,000	Water Enterprise
PAWP Surface Water Treatment Upgrade	800,000			5,000,000			5,800,000	Water Enterprise
DRWP Raw Water Intake	2,339,955						2,339,955	Water Enterprise
HCWP Window Replacement		250,000					250,000	Water Enterprise
PAWP Automaton Upgrade				1,500,000			1,500,000	Water Enterprise
Subtotal - Water	\$ 192,866,798	\$ 75,825,000	\$ 63,675,000	\$ 49,100,000	\$ 166,900,000	\$ 36,200,000	\$ 584,566,798	
PUBLIC UTILITIES / SEWERS 60-15							Total	FUNDING
PROJECT NAME	2007	2008	2009	2010	2011	2012	Budget	SOURCE
<b>STORM PROJECTS:</b>								
Sewer System I/I Remediation N/W Alum Creek					\$ 600,000	\$ 60,000	\$ 660,000	Storm Enterprise
Sewer System I/I Remediation Early Ditch		\$ 500,000	\$ 50,000				550,000	Voted 2004 Storm
					1,050,000		1,050,000	Storm Enterprise
Sewer System I/I Remediation W 5th Avenue		120,000					120,000	Voted 2004 Storm
						800,000	800,000	Storm Enterprise
Sewer System I/I Remediation Barthman/Parsons			220,000				220,000	Voted 2004 Storm
						750,000	750,000	Storm Enterprise
Sewer System I/I Remediation Livingston/James		400,000					400,000	Voted 2004 Storm
					550,000		550,000	Storm Enterprise
Cleveland/Lakeview Sewer Improvements	\$ 580,740						580,740	Voted 2004 Storm
5th Avenue Dam Abutment Rehabilitation			50,000	\$ 100,000			150,000	Voted 2004 Storm
Midland/Eakin Stormwater System Improvements		1,500,000					1,500,000	Voted 2004 Storm
Olentangy Blvd/Amazon Place Stormwater		300,000					300,000	Voted 2004 Storm
Petzinger Road Stormwater System Improvements		1,000,000					1,000,000	Voted 2004 Storm
Charleston Avenue Stormwater		1,000,000					1,000,000	Voted 2004 Storm
Southard/Fornoff Area SSI			1,500,000				1,500,000	Voted 2004 Storm
Canyon Drive/Glenmont Avenue Area SSI		1,000,000					1,000,000	Voted 2004 Storm
Clintonville Neighborhood SSI Phase II		100,000		750,000			850,000	Voted 2004 Storm
Neighborhood Storm Phase 9	25,000			250,000			275,000	Voted 2004 Storm
Neighborhood Stormwater Projects Phase 10 (Westside)	160,000	75,000	1,250,000	500,000			1,985,000	Voted 2004 Storm
Neighborhood Stormwater Projects Phase 11 (Eastside)	100,000		700,000				800,000	Voted 2004 Storm
Neighborhood Stormwater Projects Phase 12 (Northeast)	85,000		500,000				585,000	Voted 2004 Storm
Neighborhood Stormwater Projects Phase 13 (Northwest)	85,000		500,000				585,000	Voted 2004 Storm
Safford/Union Area SSI		10,000		300,000			310,000	Voted 2004 Storm
Minnesota Avenue Street Reconstruction		450,000					450,000	Voted 2004 Storm
Riverview Drive Street Reconstruction		1,100,000					1,100,000	Voted 2004 Storm
Elmore Avenue Stormwater System Improvements		100,000					100,000	Voted 2004 Storm
Snoffer Road at Olentangy River Road SSI		25,000		850,000			875,000	Voted 2004 Storm



PUBLIC UTILITIES / SEWERS 60-15 Storm Projects continued PROJECT NAME							Total	FUNDING
	2007	2008	2009	2010	2011	2012	Budget	SOURCE
Shattuck/Clearview Avenues SSI	\$ 50,000		\$ 500,000				\$ 550,000	Voted 2004 Storm
Moler Road Stormwater System Improvements		\$ 700,000					700,000	Voted 2004 Storm
Saddle Run Storm Sewer Improvements		100,000	50,000				150,000	Voted 2004 Storm
					\$ 750,000		750,000	Storm Enterprise
Marion Road Stormwater System Improvements		80,000		\$ 825,000			905,000	Voted 2004 Storm
Lockbourne Road Stormwater System Improvements		50,000		530,000			580,000	Voted 2004 Storm
Bulen Avenue Stormwater System Improvements		82,000		250,000			332,000	Voted 2004 Storm
Fairwood Avenue Stormwater System Improvements	67,000	30,000		290,000			387,000	Voted 2004 Storm
Evergreen/Dewberry Road SSI			290,000				290,000	Voted 2004 Storm
Champlon Avenue Stormwater System Improvements		86,000	30,000				116,000	Voted 2004 Storm
					325,000		325,000	Storm Enterprise
Oakwood Avenue Stormwater System Improvements		36,000	20,000				56,000	Voted 2004 Storm
					190,000		190,000	Storm Enterprise
Marion Road Area Neighborhood Project 1		100,000	25,000				125,000	Voted 2004 Storm
					250,000		250,000	Storm Enterprise
Marion Road Area Neighborhood Project 2		50,000	25,000				75,000	Voted 2004 Storm
					250,000		250,000	Storm Enterprise
Marion Road Area Neighborhood Project 3		50,000	25,000				75,000	Voted 2004 Storm
					250,000		250,000	Storm Enterprise
Linworth Road/Meeklynn Dr. Storm Sewer Improvements		50,000		1,000,000			1,050,000	Voted 2004 Storm
Belvidere Avenue Stormwater System Improvements	120,000	65,000		1,000,000			1,185,000	Voted 2004 Storm
Olantangy Blvd @Schreyer Place/Annadale MartIndale SSI	100,000		650,000				750,000	Voted 2004 Storm
Linden Neighborhood SSI Phase II		100,000		750,000			850,000	Voted 2004 Storm
Storm Sewer Contingency		1,200,000	1,200,000	1,200,000			3,600,000	Voted 2004 Storm
					1,200,000	\$ 1,200,000	2,400,000	Storm Enterprise
Fairwood Avenue/Koebel Road Drainage		600,000					600,000	Voted 2004 Storm
Lockbourne Road Drainage	1,900,000						1,900,000	Voted 2004 Storm
Third Avenue Underpass Stormwater System		85,000	50,000	1,500,000			1,635,000	Voted 2004 Storm
Idlewild Drive Storm Sewer		4,000,000					4,000,000	Voted 2004 Storm
Maryland Avenue Drainage		50,000	800,000				850,000	Voted 2004 Storm
Ashburton/Mayfair Drainage		25,000	700,000				725,000	Voted 2004 Storm
Ashburton/Dale Avenue Drainage		25,000	550,000				575,000	Voted 2004 Storm
Skyline Drive Stormwater System	100,000	1,800,000					1,900,000	Voted 2004 Storm
North Central Area-wide Storm System	1,020,000	1,200,000		1,223,260			3,443,260	Voted 2004 Storm
				7,776,740			7,776,740	Storm Enterprise
MacDonald Subdivision	2,000,000						2,000,000	Voted 2004 Storm
Huntington Park Stormwater Infrastructure (Pen West)	1,435,000						1,435,000	Voted 2004 Storm
Subtotal - Storm Sewers	\$ 7,827,740	\$ 18,244,000	\$ 9,685,000	\$ 19,095,000	\$ 5,415,000	\$ 2,810,000	\$ 63,076,740	
GRAND TOTAL	\$ 597,943,121	\$ 694,248,000	\$ 334,695,000	\$ 237,620,000	\$ 614,075,000	\$ 310,010,000	\$ 2,788,591,121	

FUNDING SUMMARY BY SOURCE								Total
	2007	2008	2009	2010	2011	2012	Budget	
COUNCILMANIC (Need to include UIRF)	\$ 100,388,000	\$ 45,045,000	\$ 78,805,000	\$ 72,868,000	\$ 77,871,000	\$ 77,870,000	\$ 452,847,000	
VOTED 2004	76,654,000	27,554,000	97,000	-	-	-	104,305,000	
INFORMATION SERVICES	9,240,000	1,925,000	2,155,000	1,200,000	850,000	3,850,000	19,220,000	
SANITARY ENTERPRISE	62,000,000	325,913,000	95,841,000	91,652,000	334,881,000	185,480,000	1,085,767,000	
WPCLF/OWDA	163,224,583	189,157,000	32,112,000	-	24,453,000	95,000	399,041,583	
VOTED 2004 STORM	7,827,740	18,244,000	9,685,000	11,318,260	-	-	47,076,000	
STORM ENTERPRISE	-	-	-	7,776,740	5,415,000	2,810,000	16,001,740	
VOTED 1999 WATER	24,095,000	-	-	-	-	-	24,095,000	
VOTED 2004 WATER	100,000,000	-	-	-	-	-	100,000,000	
WATER ENTERPRISE	68,771,798	75,825,000	63,675,000	49,100,000	166,900,000	36,200,000	460,471,798	
VOTED 2004 ELECTRICITY (Includes UIRF)	3,862,000	3,705,000	2,973,000	-	-	-	10,540,000	
ELECTRICITY ENTERPRISE (Includes UIRF)	-	-	732,000	3,705,000	3,705,000	3,705,000	11,847,000	
FEDERAL	1,480,000	-	1,800,000	-	-	-	3,280,000	
MUNICIPAL COURT COMPUTER FUND	400,000	-	-	-	-	-	400,000	
OPWC	-	-	5,000,000	-	-	-	5,000,000	
ODOT	-	6,880,000	29,320,000	-	-	-	36,200,000	
FEDERAL/OTHER	-	-	12,500,000	-	-	-	12,500,000	
<b>TOTAL</b>	<b>\$ 597,943,121</b>	<b>\$ 694,248,000</b>	<b>\$ 334,695,000</b>	<b>\$ 237,620,000</b>	<b>\$ 614,075,000</b>	<b>\$ 310,010,000</b>	<b>\$ 2,788,591,121</b>	
FUNDING SUMMARY BY DIVISION								Total
	2007	2008	2009	2010	2011	2012	Budget	
MUNICIPAL COURT CLERK	\$ 1,230,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,230,000	
CITY AUDITOR	1,283,000	-	-	-	-	-	1,283,000	
SAFETY ADMINISTRATION	7,800,000	-	-	-	-	-	7,800,000	
SUPPORT SERVICES	6,450,000	-	-	-	-	-	6,450,000	
POLICE	10,381,000	1,440,000	1,440,000	1,440,000	1,440,000	1,440,000	17,581,000	
FIRE	12,874,000	4,735,000	7,935,000	7,935,000	7,935,000	7,935,000	49,349,000	
DEVELOPMENT	10,489,000	3,390,000	5,655,000	8,001,000	8,004,000	8,003,000	43,542,000	
FACILITIES MANAGEMENT	48,986,000	1,440,000	1,440,000	1,440,000	1,440,000	1,440,000	56,186,000	
INFORMATION SERVICES	9,240,000	1,925,000	2,155,000	1,200,000	850,000	3,850,000	19,220,000	
HEALTH	75,000	75,000	45,000	-	-	-	195,000	
RECREATION AND PARKS	14,240,000	13,525,000	13,525,000	8,525,000	8,525,000	8,525,000	66,865,000	
REFUSE COLLECTION	6,013,000	5,075,000	5,075,000	5,075,000	5,075,000	5,075,000	31,388,000	
TRANSPORTATION	59,101,000	49,799,000	92,407,000	40,452,000	45,452,000	45,452,000	332,663,000	
SANITARY SEWERS	205,224,583	515,070,000	127,953,000	91,652,000	359,334,000	185,575,000	1,484,808,583	
ELECTRICITY	3,862,000	3,705,000	3,705,000	3,705,000	3,705,000	3,705,000	22,387,000	
WATER	192,866,798	75,825,000	63,675,000	49,100,000	166,900,000	36,200,000	584,566,798	
STORM SEWERS	7,827,740	18,244,000	9,685,000	19,095,000	5,415,000	2,810,000	63,076,740	
<b>TOTAL</b>	<b>\$ 597,943,121</b>	<b>\$ 694,248,000</b>	<b>\$ 334,695,000</b>	<b>\$ 237,620,000</b>	<b>\$ 614,075,000</b>	<b>\$ 310,010,000</b>	<b>\$ 2,788,591,121</b>	