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JEA (Electric, Water & Sewer)
Jacksonville, FL

EXECUTIVE DIRECTOR

Ken Kirk

September 16, 2013

Greg Davies
Director
City of Columbus
Department of Public Utilities
910 Dublin Rd.
Room 4002
Columbus, OH 43215-9053

Dear Greg:

Thank you for your membership in NACWA. Enclosed please find your Fiscal Year (FY) 2014 dues invoice and NACWA's *Year-At-A-Glance*, showcasing our collective accomplishments and demonstrating that membership is an investment that pays great dividends.

NACWA offers each of us, as Member Agencies, a substantial return on investment by representing our interests on key legislative, regulatory, and legal initiatives – and providing invaluable information and analysis. This past year our advocacy efforts resulted in a major regulatory and legal victory when NACWA worked closely with the U.S. Environmental Protection Agency (EPA) to secure a strong denial of a petition to include nutrient removal as part of secondary treatment requirements – saving clean water utilities tens of billions of dollars annually. An estimated \$300 million in state and municipal savings was also secured when NACWA joined others to compel a federal court to strike down EPA's use of a 'flow TMDL' for stormwater.

Our collaborative initiatives continued with NACWA, the Water Environment Federation (WEF) and the Water Environment Research Foundation (WERF) establishing a Steering Committee and Task Force to explore and examine implications and opportunities for the Water Resources Utility of the Future. In January NACWA, WEF, and WERF published the *Water Resources Utility of the Future... A Blueprint for Action* to advance key priorities through research, advocacy, and outreach, and in April NACWA released the *Water Resources Utility of the Future – A Call for Federal Action*. The Association also was successful in facilitating the creation of a Clean Water Caucus in the U.S. House of Representatives to examine emerging technologies that support the Water Resources Utility of the Future and identify incentives to increase their adoption.

Throughout the year NACWA, along with the Association of Clean Water Administrators (ACWA) and WEF, in collaboration with EPA, convened integrated planning workshops in regions across the country to facilitate the implementation of the *Integrated Planning Framework*. And the Association aggressively pursued federal funding for a related pilot program. The past year also saw NACWA release *The Evolving Landscape for Assessment of Financial Capability – Clean Water Act Negotiations & the Opportunities of Integrated Planning*, a white paper that explores the opportunities for more rational financial capability assessment and outlines how adopting a revenue forecasting approach will better enable the type of prioritization envisioned by the *Framework*.

NACWA also lead water sector efforts to protect the tax exempt status of municipal bonds, and collaborated with the Association of Metropolitan Water Agencies (AMWA) to produce *The Impacts of Altering Tax Exempt Municipal Bond Financing on Public Drinking Water & Wastewater Systems*.

The return on investment from membership in NACWA is undeniable – and, in the year ahead the Association will continue to enhance the value you receive. I look forward to working with NACWA's Board of Directors and membership in the year to come to represent the best interest of your utility, and thank you for processing your dues renewal without delay.

Sincerely,



Julius Ciaccia
NACWA President

P.S. If you have not already done so, please complete the enclosed Organization Data Form to assist us in better representing your interests.

Enclosures: NACWA 2012-2013 Year-At-A-Glance
FY 2014 Membership Dues Invoice
Organizational Data Form



P.O. Box 651211
 Potomac Falls, VA 20165-9174
 (202)833-2672
 Federal Tax ID# 23-7088488

INVOICE

INVOICE DATE 09/16/2013
 INVOICE NO. 40485

CUSTOMER NO. 0000006560
 TERMS NET 30 DAYS

BILL TO: Greg Davies
 Director
 City of Columbus Department of Public Utilities
 910 Dublin Rd.
 Room 4002
 Columbus, OH 43215-9053

PAGE

DESCRIPTION	AMOUNT
Service Area Population: 906,100	
FY 2014 Membership Dues (10/01/2013 – 09/30/2014)	\$29,650.00
<i>OK/SAL</i>	
<p><i>Membership Dues paid to NACWA are not tax deductible as charitable contributions. Eight percent (8%) of your payment will be spent on lobbying efforts with the intent to influence legislation; and are, therefore, not deductible as a business expense.</i></p>	
TOTAL	\$29,650.00

REMITTANCE SLIP

Greg Davies
 City of Columbus Department of Public Utilities
 910 Dublin Rd.
 Room 4002
 Columbus, OH 43215-9053

Invoice Date 09/16/2013
 Customer No. 0000006560
 Invoice No. 40485

FY 2014 Membership Dues (10/01/2013 – 09/30/2014) \$29,650.00

Total Enclosed \$29,650.00

Please remit payment and this portion of the invoice to
 National Association of Clean Water Agencies (NACWA)
 P.O. Box 651211
 Potomac Falls, VA 20165-9174

Credit Card payment available upon request by calling 202-533-1804. Please Note: A 3% service charge will be assessed.

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