

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The 2015-2019 City of Columbus, Ohio Consolidated Plan is the result of a collaborative process to identify housing and community development needs and to establish goals, priorities, and strategies to address those needs, especially for low and moderate- income households. This 2019 Action Plan is the fifth and final year of the five-year plan. In 2019, the City of Columbus continues, for the most part, the successful implementation of the programs and projects identified in the 2015 Consolidated Plan.

In 2019 the City has continued to cut back on project delivery costs for housing and economic development activities, has began the implementation of the Neighborhoods Crisis Response program identified in 2018, and has restructured its economic development portfolio of programs that were difficult to administer. The shift from these programs that were difficult to document and administer has led to identifying a handful of high-dollar, public facility projects to draw down money from the City's line of credit to better meet timeliness and serve the community in a more direct way.

The Housing Market Analysis section provides information and detailed data about the local housing market conditions in the City of Columbus. The Housing Market Analysis is meant to supplement the information gleaned from the Needs Assessment to facilitate the creation of goals that are better tailored to the local context. In this way, the purpose of the Housing Market Analysis is to ensure that the priority goals developed through the Strategic Plan process will effectively work in the local market.

The final section of the Consolidated Plan is the Strategic Plan. The Strategic Plan section is based on the findings from the Needs Assessment, Housing Market Analysis, stakeholder and resident input, and review of existing local/regional planning documents. The primary purpose of the Strategic Plan is to prioritize the needs identified through the Consolidated Planning process to develop associated goals that direct the allocation of federal funds in a manner that maximizes community impact.

The Consolidated Plan process concluded with the development of the city's First-Year Annual Action Plan. The findings from the Consolidated Plan were used to determine the types of programs the city would fund in the Action Plan. This Fifth-Year Annual Action Plan provides a summary of the actions, activities, and programs the City of Columbus will implement, during the final (2019) of the Consolidated Plan, to address the priority needs and goals identified by the Strategic Plan. Overall, the Action Plan functions as an annual guide and budget to explain how federal resources will be used to improve conditions for LMI households, racial and ethnic minorities, homeless persons, and other non-homeless special needs populations in the City of Columbus.

The following program summaries provide additional information about the purpose and priorities of each of the federal block grant programs guided by the Consolidated Plan:

CDBG

The Community Development Block Grant (CDBG) program works to build equitable neighborhoods by addressing housing, economic development, infrastructure needs as well as providing vital services. CDBG is a tool that local governments can use to tackle serious challenges facing their communities. HUD determines the amount of each grant by using a formula comprised of several measures of community need, including the extent of poverty, population, housing overcrowding, the age of housing, and population growth lag in relationship to other metropolitan areas.

HOME

The HOME Investment Partnerships Program (HOME) provides formula grants that communities can use, often in partnership with local non-profit groups, to fund a wide range of activities including building, buying, and rehabilitating affordable housing for rent or homeownership and providing direct rental assistance to low-income people.

The program was designed to reinforce several important values and principles of community development:

- HOME's flexibility empowers people and communities to design and implement strategies tailored to their own needs and priorities.
- HOME's emphasis on consolidated planning expands and strengthens partnerships among all levels of government and the private sector in the development of affordable housing.

- HOME's technical assistance activities and set-aside for qualified community-based non-profit housing groups build the capacity of these partners.
- HOME's requirement that participating jurisdictions match 25 cents of every dollar in program funds mobilizes community resources in support of affordable housing.

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ESG

The Emergency Solutions Grant (ESG) program provides funding to: engage homeless individuals and families living on the street; improve the number and quality of emergency shelters for homeless individuals and families; help operate these shelters; provide essential services to shelter residents; rapidly re-house homeless individuals and families; and prevent families and individuals from becoming homeless.

ESG funds may be used for street outreach, emergency shelter, homelessness prevention, rapid re-housing assistance, and the Homeless Management Information System (HMIS); as well as administrative activities.

HOPWA

The Housing Opportunities for Persons with AIDS (HOPWA) program is a federal program dedicated to the housing needs of people living with HIV/AIDS. Under the HOPWA Program, HUD makes grants to local communities for projects that benefit low-and-moderate income persons living with HIV/AIDS and their families.

The HOPWA program provides resources and incentives to devise long-term comprehensive strategies for meeting the housing needs of persons with HIV/AIDS and their families. HOPWA funds may be used for a wide range of housing, social services, program planning, and development costs. An essential component in providing housing assistance for this targeted special needs population is the coordination and delivery of support services. Consequently, HOPWA funds also may be used for services including (but not limited to) assessment and case management, chemical dependency treatment, mental health treatment, nutritional services, job training and placement assistance, and assistance with daily living.

HUD's New Consolidated Plan Template

In May 2012, the U.S. Department of Housing and Urban Development's (HUD) Office of Community Planning and Development (CPD) introduced the eCon Planning Suite, a collection of new online tools to assist grantees in creating market- driven, leveraged housing and community development plans. One of these tools, the Consolidated Plan Template, allows grantees to develop and submit their Five-Year Consolidated Plans and Annual Action Plans online. The 2015 plan represented the first time the City of Columbus utilized the online template to prepare a Consolidated Plan. The Consolidated Plan document is an exported version of the Consolidated Plan from HUD's Integrated Disbursement and Information System (IDIS). Grantees are required to develop their Consolidated Plan in accordance with the format specified in the Consolidated Plan Template and submit the Plan electronically through IDIS. Additional sections may be present in the publicly available document to ensure the public has access to the range of information considered in preparing the Consolidated Plan. The contents of this document will be retained in the version submitted to HUD electronically, but the formatting is subject to change.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

As noted in the introduction, the primary purpose of the Consolidated Plan is to determine how HUD block grant funds should be spent to best meet the city's most pressing needs. To achieve this goal, the city utilized the following methods to develop a comprehensive account of current housing and community development needs: a resident survey, stakeholder focus groups, and a needs assessment and market analysis based on federal, state, and local data.

Once the city's current housing and community development needs were determined, the city proceeded to the Strategic Plan portion of the Consolidated Plan process. The primary purpose of the Strategic Plan is to identify which needs represent the city's highest priorities so that funding can be allocated to address these needs first. In this way, the Strategic Plan acts as a guide to direct the allocation of HUD funds in a manner that maximizes community impact by prioritizing funding to the city's most pressing needs.

The city's priority needs were identified through a Strategic Planning session, which brought together representatives from multiple city departments including the departments of Development, Recreation and Parks, Columbus Public Health; and Finance and Management. During this session, all relevant findings from the resident survey, stakeholder focus groups, needs assessment, and market analysis were shared with the group (note: these findings are detailed in the Process, Needs Assessment, and Market Analysis sections of the Consolidated Plan). The

findings were the focus of discussion and were used to determine the city's most pressing housing and community development needs. Through this process, the city identified the following priority needs:

1. Affordable Housing Preservation and Development
2. Safe and Sanitary Housing
3. Supportive Service Housing for Special Needs Population
4. Housing Options for Elderly Residents
5. Equal Access to Housing
6. Economic and Community Development
7. Self-sufficiency of Low- Income Residents
8. Youth Recreation and Education Opportunities
9. Supportive Housing for Persons with HIV/AIDS
10. Homeless Facilities and Services
11. Public Improvements and Infrastructure

Based on these eleven priority needs, the City of Columbus developed a total of twenty-one Strategic Plan Goals to track the city's progress towards addressing these needs over the five-year Consolidated Planning period, 2015-2019. The Strategic Plan Goals were developed with the findings of the Housing Market Analysis in mind, to ensure that they were tailored to work within local market conditions. Following the completion of the 2015 Consolidated Annual Performance and Evaluation Report (CAPER), it was apparent that two things needed to be changed to reflect accurate accomplishments. The first was the creation of an additional goal: Program Management. This takes into account staffing to implement housing, homeless and economic development programs. Additionally, each project listed only one goal under the "goals supported"

section of AP-35 Project Summary, even in cases where a project will address multiple goals. This will prevent duplication in the accomplishment numbers. The goals created through the Strategic Plan process are:

1. Assist low to moderate-income owner-occupied homes
2. Preserve and expand affordable housing
3. Ensure safe and sanitary property conditions
4. Provide housing for special needs populations
5. Provide housing assistance to elderly residents
6. Provide homebuyer education and assistance
7. Ensure equal access to housing
8. Housing for groups ineligible for public housing
9. Foster business expansions in areas of need
10. Identify locations for economic reinvestment
11. Foster development of skills for residents in need
12. Provide clean lots for redevelopment/green space
13. Provide educational/recreational youth programs
14. Decrease the incidence of STI's
15. Reduce the infant mortality rate
16. Provide housing access for persons with HIV/AIDS
17. Increase access to housing and emergency shelter
18. Improve access to healthy food
19. Improve pedestrian accessibility
20. Collaborate with CMHA on public housing activities
21. Program Management

The goals developed through the Strategic Plan process guide the allocation of HUD funds (i.e. CDBG, HOME, ESG, and HOPWA) and direct the city's actions, activities, and programs, as they relate to housing and community development, over the five-year period. These goals will also serve as a management tool to help the City of Columbus track and monitor performance throughout the term of the Consolidated Plan.

The findings from the Consolidated Plan (Public Input, Needs Assessment, Market Analysis, and Strategic Plan) are used by the city to develop the Annual Action Plans, which outline the actions, activities, and programs the city will implement in succeeding years to address the city's priority needs and Strategic Plan goals. Following the close of the each program year, the city will create an updated Annual Action Plan for each subsequent year that builds on the outcomes and achievements to date. In this way, each Annual Action Plan allows the city the opportunity to assess progress made towards meeting priority housing and community development needs and to realign strategies to address priority needs that have yet to be met.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The Consolidated Annual Performance Evaluation Report (CAPER) for the last few years of available data shows the city has been successful in achieving the Strategic Plan Goals that were established in the 2015-2019 Consolidated Plans.

Efforts to increase the number of low and moderate-income homeowners have been successful with programs that provide homeowner rehabilitation and repair, down payment assistance to first-time homebuyers, financing to developers to complete and sell affordable housing to income-eligible homebuyers and tax incentives for housing development within designated Neighborhood Investment Districts. The use of HOME funds, used for gap financing to developers for the production and rehabilitation of rental apartments for very-low, low and moderate-income households, has achieved established goals. Results from the last two years of activities to assist the homeless include both assisting families and individuals in maintaining or obtaining permanent housing through a homeless prevention and rapid rehousing system and provision of emergency shelter have been successful; as have housing and supportive services to persons with HIV/AIDS.

At the time of this 2019 Draft Annual Action Plan, the City is restructuring its economic development portfolio of programs to better meet the goals and needs identified in the Consolidated Plan.

The goal to provide clean lots for redevelopment/green space was again not met during this period in large part because the primary emphasis of the land bank has been the acquisition of vacant and abandoned residential properties. Code enforcement will again be funded in 2019, and efforts will be made to better track performance for the Code Enforcement Project for the 2019 program year.

HOME, ESG, and HOPWA funds will, for the most part, continue to support the same programs as in 2018. With regard to CDBG, since 2017 efforts to reduce project delivery costs for housing and economic development activities and to remove activities that were challenging to administer with proper documentation have continued. One project that was introduced in 2018 is still being implemented to better meet the goals outlined in the Consolidated Plan. This project is Neighborhood Crisis Response, which will address public infrastructure needs in predominately low to moderate-income areas of Columbus.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The 2019 Annual Action Plan is a collaborative effort of multiple city departments. The first public hearing will be held on October 23rd, 2018, and will be summarized prior to the completion of the final version of the plan.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

6. Summary of comments or views not accepted and the reasons for not accepting them

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	COLUMBUS	
CDBG Administrator	COLUMBUS	Department of Finance and Management
HOPWA Administrator	COLUMBUS	Columbus Public Health
HOME Administrator	COLUMBUS	Department of Development
ESG Administrator	COLUMBUS	Department of Development
HOPWA-C Administrator		

Table 1 – Responsible Agencies

Narrative (optional)

Consolidated Plan Public Contact Information

Carolyn Thurman
City of Columbus: Department of Finance and Management
90 W. Broad Street, Columbus, Ohio 43215
Cnthurman@columbus.gov
Phone: 614.645.8069

AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

The City of Columbus is committed to addressing the community's priority needs in the most efficient and effective way possible. In order to do this, the Department of Development, as the lead agency in the development of the Consolidated Plan, coordinates with other city departments, Columbus Metropolitan Housing Authority (CMHA), Community Shelter Board (CSB, the lead Continuum of Care agency), and other key stakeholders and organizations in central Ohio. By partnering with many different departments, agencies, and organizations, the Department of Development can utilize the collective knowledge of local subject matter experts to help develop strategies and goals to solve the city's priority needs.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))

The City of Columbus has enhanced coordination with public and assisted housing providers and private and governmental health, mental health, and service agencies in the following ways:

- The Columbus Area Affordable Housing Task Force consists of federal, state, and local government organizations, housing funders, Columbus Metropolitan Housing Authority, housing and homeless service providers, and community representatives. The task force meets quarterly to monitor and address issues regarding expiring HUD Section 8 contracts in Franklin County and to discuss current and future affordable housing projects.
- The Columbus and Franklin County Housing Advisory Board (HAB) is the official board that reviews and approves affordable housing projects applying for county bond financing. In addition, the HAB reviews and comments on proposed city housing bonds as required by the Ohio Revised Code. The city's Housing Bond strategy has been presented to the HAB.
- The City of Columbus is a member of the Community Development (CD) Collaborative of Greater Columbus, which is a non-profit organization that pools resources to provide operating grants and technical assistance to build the capacity of community based non-profit housing developers. The CD Collaborative Board is comprised of various lending institutions, the United Way of Central Ohio, Columbus Foundation, Enterprise Community Partners, the City of Columbus and Franklin County. Staff for the collaborative is provided through a contractual relationship with the Affordable Housing Trust for Columbus and Franklin County. Currently, five non-profit community development corporations are funded by the collaborative.

The Greater Columbus Infant Mortality Task Force developed a community plan in 2014 to reduce infant mortality by 40 percent and cut the racial disparity gap in half by 2020. Celebrate One was established to implement these efforts. Key stakeholders in implementing the plan include the Franklin County Community Health Coordination Infant Mortality Committee, home health care providers, educators, social service agencies, faith leaders, neighborhood leaders from high-risk areas, expectant and new mothers, Columbus Public Health, and the Columbus Housing Division. Recommended housing-related actions include adopting smoke-free policies in multi-unit housing facilities and other housing settings for high-risk women and families; targeting activities in shelters and low-income housing in high-risk neighborhoods and expanding to other settings. Currently, CelebrateOne is exploring opportunities for a rental subsidy for pregnant women and mothers of infants to allow them to maintain safe and stable housing.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The city has representatives on the Continuum of Care (CoC) for Columbus and Franklin County. The local CoC is known as the Rebuilding Lives Funder Collaborative (RLFC) which is staffed by the Community Shelter Board (CSB). Funding, monitoring and system changes are discussed and determined by the RLFC (CoC). The city provides local general funds and Capital Improvement Bond funds, in addition to federal ESG and HOME dollars, to CSB as an intermediary agency to fund local non-profit providers working to prevent homelessness and providing emergency shelter. Efforts also include and encourage initiatives of rapid re-housing and stabilization for individuals and families experiencing homelessness. Additionally, funds can also be used to support the community's Homeless Management Information System to guarantee that the community's plan to end homelessness is based on the most applicable and current homeless data available.

The city also provides local Capital Improvement Bond funds and federal HOME funds to assist in the development of permanent supportive housing for chronically homeless individuals and families.

CSB, along with its partner agencies, is implementing a transformational new system designed to move single adults more quickly into stable housing, prevent repeat homelessness, and add more capacity when overflow demands are high to make sure everyone who needs shelter can get it. There are three key components. First, a new emergency shelter is addressing the growing numbers of men, women, and families who are experiencing homelessness, so no one has to sleep on the streets in Columbus. Second, Rapid Re-housing Managers are linking with individuals when they enter the homeless system and work with them throughout their stay. Third, relationships with key partner agencies are strengthened and enhanced.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

In Columbus and Franklin County, the Continuum of Care (CoC) role and responsibilities are fulfilled by a committee called the Rebuilding Lives Funder Collaborative (RLFC). The RLFC provides stewardship for all the strategies developed under the Rebuilding Lives (RL) Plan; provides funding for the capital, services, and operations of supportive housing in Columbus and Franklin County; coordinates activities for the new plan; promotes collaboration to achieve goals and strategies; and secures resources for programs and projects. The City of Columbus has an ongoing membership, representation, and participation in the RLFC.

RLFC (CoC) Planning:

- Receive community and public policy updates relevant to homelessness issues
- Receive updates on the Rebuilding Lives Plan, the local plan to end homelessness
- Plan and conduct a sheltered and unsheltered point-in-time count of homeless persons (delegated to CSB)
- Conduct an annual gaps analysis of the homeless needs and services (delegated to CSB)
- Provide required information to complete the local Consolidated Plan(s) (delegated to CSB)
- Review and act on the annual funding allocations, inclusive of ESG and CoC funds, and establish funding priorities
- Review and act on the HUD CoC Application including all relevant charts and tables
- Review and act on any programs that should be removed from HUD funding and any proposed funding reallocations
- Review and make final determination on provider appeals
- Review and act annually on the proposed new supportive housing bonus project
- Designate a Collaborative Applicant

HMIS Operations:

- Designate a single HMIS for the CoC
- Designate an HMIS Lead
- Ensure consistent participation in HMIS (delegated to CSB)
- Ensure the HMIS compliance with HUD requirements (delegated to CSB)
- Review and approve the HMIS policies and procedures, privacy plan, security plan and data quality plan (delegated to CSB).

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	CATHOLIC SOCIAL SERVICES
	Agency/Group/Organization Type	Services-Elderly Persons Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	A complete list of the agencies/groups/organizations consulted can be found in the City of Columbus 2015-2019 Consolidated Plan under section PR-10 Consultation.
2	Agency/Group/Organization	Columbus City Schools
	Agency/Group/Organization Type	Services-Children Services-Health Services-Education
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Columbus City Schools participants in the Celebrate One Program to reduce the infant mortality rate.

Identify any Agency Types not consulted and provide rationale for not consulting

Efforts were made to consult with as broad of a range of agencies as possible; no agency types were specifically excluded from the consultation process.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Community Shelter Board	<p>A Place to Call Home is our community's strategic framework and articulates our community's vision for making sure everyone has a place to call home. The framework has been adopted by the Columbus and Franklin County Continuum of Care and Community Shelter Board to re-affirm our guiding principles for addressing homelessness; and to articulate our vision for an aspirational, systemic response that ensures homelessness is prevented whenever possible, or if it cannot be prevented, is a rare, brief, and non-recurring experience. This is a framework for action to achieve our vision and includes 13 goals that encompass all populations experiencing literal homelessness, as well as goals focused on affordable housing, equity, employment and benefits, integration with other systems, and homelessness prevention. Each of these goals align with federal and state plans to address homelessness and support achievement of our overall vision for a comprehensive and highly effective community response to homelessness. People experiencing a housing crisis may or may not be imminently at-risk of literal homelessness. For most, housing instability does not automatically result in literal homelessness and a need for emergency shelter. However, for those who run out of safe housing options and have limited or no resources to help with housing, more targeted and timely assistance is needed to avoid shelter and secure housing. When those efforts are unsuccessful and shelter is needed, experience has shown that most people will resolve their homelessness within a short period of time, with only limited assistance, and not return to shelter. Emergency Solutions Grant funding is used to cover some of these emergency shelter costs. The vast majority of those remaining require rapid re-housing assistance, which provides more intensive and individualized housing search, placement and stabilization assistance, to quickly resolve their homelessness. Emergency Solutions Grant funding is also used to cover some of the rapid re-housing costs to meet the CoC's housing goals. Finally, a smaller percentage of people with the most significant barriers experience homelessness repeatedly and for extended periods and require permanent supportive housing with a long-term subsidy and ongoing services to successfully stabilize in housing.</p>

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

Please see the 2015-2019 Con Plan for the full list of the 183 agencies who were solicited for feedback.

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation

Summarize citizen participation process and how it impacted goal-setting

Please see the Executive Summary, comment number 4: Summary of Citizen Participation Process and Consultation Process.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
1	Public Hearing	Non-targeted/broad community	The first public hearing will be held on October 23rd, 2018. The response/attendance, and summary of the comments received will be updated before the plan is finalized.			

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The City of Columbus receives annual entitlement funding from the Community Development Block Grant (CDBG), HOME, Emergency Solutions Grant (ESG), and HOPWA Grant. The CDBG budget is a combination of this entitlement amount, program income, anticipated prior year carryover funds and encumbrance cancellations. The CDBG program income is received from housing loan repayments, economic development loan repayments (including loan repayments from the city's economic development sub-recipients), as well as the revenue from several CDBG-funded Recreation Centers. These resources are expected to be available to fund city projects that address the priority needs and objectives

identified in the Strategic Plan.

The HOME program budget combines the entitlement award with the program income amounts received from housing loan repayments.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	6,500,000	0	5,800,455	12,300,455	0	CDBG funds are used to benefit low and moderate income families or to eliminate blighted conditions.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	4,107,025	0	0	4,107,025	0	HOME funds are used primarily to increase homeownership opportunities and the preservation and production of affordable rental housing. A required 15% to fund Community Housing Development Organizations (CHDOs), while an optional 5% will provide operating support for CHDO's.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	1,025,000	0	0	1,025,000	0	The HOPWA grant is used to address the housing needs of low-income persons infected with HIV/AIDS and their families.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	580,000	0	0	580,000	0	ESG funds are used to coordinate and stabilize the base funding of emergency shelter programs.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The City of Columbus maintains recreation centers citywide. Recreation centers located in majority low/moderate income areas of the city will be used to address the need for childcare and youth education as identified in the 2015-2019 Consolidated Plan. In addition, properties held in the city's land bank may be used along with funds allocated to affordable housing initiatives to increase the city's number of available affordable housing units.

Discussion

Expected Resources:

Revolving Loan Fund Program Income

The city has two contracts that manage outstanding economic development loans. These funds are reported in the annual performance report to HUD. The current fund balance is \$4,806,685 with 2019 expected program income of \$375,000. The City intends to spend down much of the 4.8 Million dollar balance in order to meet the CDBG timeliness test in 2019. These funds will be spent on infrastructure projects in low to moderate income neighborhoods.

Budget Contingency Provisions

Anticipated resources to support the 2019 Consolidated Plan activities include the following: entitlement award allocations from HUD; program income funds from loan repayments and generated from Rec and Parks activities; carryover of unused prior year funds; transferring funding out of the ED revolving loan fund, and transferring funds from NSP 1, 2 and 3 program income.

The 2019 Annual Action Plan, subject to citizen participation review and comments, contains revenue estimates based on historical trends and current economic considerations. In accordance with past HUD guidance, the final document must be revised and submitted to HUD after actual 2019 award allocations are released. Each year, the city's actual HUD entitlement awards are often not known until well into the following year. This contingency provision for the four entitlement grant budgets allows the city to finalize HUD's grant application requirements in a timely manner, thus allowing the city to incur pre-award costs.

For the CDBG program, the City of Columbus anticipates program income, carryover funds, and funds held in reserve will be sufficient to offset any shortfall in the difference between the estimated entitlement award and the actual allocation, such that specific CDBG project budgets will not be affected. In the extreme scenario where program income, carryover funds, and reserve funds are

insufficient to absorb an entitlement award reduction, proportional reductions will be made to activity budgets. Should entitlement awards be higher than estimated, the city will put 15% of the additional amount toward the Housing Counseling program, 20% toward Fair Housing, and the remaining 65% will be split evenly between the three Neighborhood crisis response programs. The city will also be transferring revolving loan funds, as needed, to provide adequate funding for 2019 CDBG programs.

For HOME, HOPWA and ESG programs, activity budgets will be revised proportionately to reflect the actual entitlement awards.

At any time during the year, the city can always revise these budgets, as needed, through a budget process that conforms to the citizen participation process.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Assist low to moderate income owner-occupied homes	2015	2019	Affordable Housing		Affordable Housing Preservation and Development Housing Options for Elderly Residents Safe and Sanitary Housing		Homeowner Housing Added: 0 Household Housing Unit Homeowner Housing Rehabilitated: 700 Household Housing Unit Direct Financial Assistance to Homebuyers: 0 Households Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Preserve and expand affordable housing	2015	2019	Affordable Housing		Affordable Housing Preservation and Development		Rental units constructed: 140 Household Housing Unit Rental units rehabilitated: 10 Household Housing Unit Homeowner Housing Added: 12 Household Housing Unit Homeowner Housing Rehabilitated: 3 Household Housing Unit Direct Financial Assistance to Homebuyers: 60 Households Assisted Tenant-based rental assistance / Rapid Rehousing: 175 Households Assisted
3	Ensure safe and sanitary property conditions	2015	2019	Non-Housing Community Development		Safe and Sanitary Housing		Homeowner Housing Rehabilitated: 0 Household Housing Unit Housing Code Enforcement/Foreclosed Property Care: 3320 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Provide housing for special needs populations	2015	2019	Affordable Housing Non-Homeless Special Needs		Supportive Service Housing for Special Needs		Public service activities other than Low/Moderate Income Housing Benefit: 1230 Persons Assisted Tenant-based rental assistance / Rapid Rehousing: 0 Households Assisted Homelessness Prevention: 0 Persons Assisted Housing for Homeless added: 0 Household Housing Unit
5	Provide housing assistance to elderly residents	2015	2019	Affordable Housing Non-Homeless Special Needs		Housing Options for Elderly Residents		Rental units constructed: 0 Household Housing Unit Homeowner Housing Rehabilitated: 0 Household Housing Unit
6	Provide homebuyer education and assistance	2015	2019	Affordable Housing		Affordable Housing Preservation and Development		Public service activities for Low/Moderate Income Housing Benefit: 50 Households Assisted Facade treatment/business building rehabilitation: 0 Business
7	Ensure equal access to housing	2015	2019	Affordable Housing Public Housing Fair Housing		Equal Access to Housing		Public service activities other than Low/Moderate Income Housing Benefit: 1000 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
8	Housing for groups ineligible for public housing	2015	2019	Affordable Housing Non-Homeless Special Needs		Affordable Housing Preservation and Development		Other: 0 Other
9	Foster business expansions in areas of need	2015	2019	Non-Housing Community Development		Economic and Community Development		Facade treatment/business building rehabilitation: 11 Business Jobs created/retained: 35 Jobs Businesses assisted: 185 Businesses Assisted
10	Identify locations for economic reinvestment	2015	2019	Non-Housing Community Development		Economic and Community Development		Businesses assisted: 0 Businesses Assisted
11	Foster development of skills for residents in need	2015	2019	Non-Housing Community Development		Self-sufficiency of Low Income Residents		Other: 0 Other
12	Provide clean lots for redevelopment/green space	2015	2019	Non-Housing Community Development		Economic and Community Development Safe and Sanitary Housing		Other: 1 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
13	Provide educational/recreational youth programs	2015	2019	Non-Housing Community Development		Youth Recreation and Education Opportunities		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 0 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 740 Persons Assisted
14	Decrease the incidence of STIs	2015	2019	Non-Homeless Special Needs Public Health		Economic and Community Development		Public service activities other than Low/Moderate Income Housing Benefit: 1300 Persons Assisted
15	Reduce the infant mortality rate	2015	2019	Non-Homeless Special Needs Public Health		Economic and Community Development		Public service activities other than Low/Moderate Income Housing Benefit: 130 Persons Assisted Public service activities for Low/Moderate Income Housing Benefit: 0 Households Assisted
16	Provide housing access for persons with HIV/AIDS	2015	2019	Affordable Housing Non-Homeless Special Needs		Supportive Housing for Persons with HIV/AIDS		Tenant-based rental assistance / Rapid Rehousing: 99 Households Assisted Homelessness Prevention: 20 Persons Assisted HIV/AIDS Housing Operations: 20 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
17	Increase access to housing and emergency shelter	2015	2019	Affordable Housing Homeless		Homeless Facilities and Services		Overnight/Emergency Shelter/Transitional Housing Beds added: 4000 Beds Homelessness Prevention: 2000 Persons Assisted Other: 0 Other
18	Improve access to healthy food	2015	2019	Non-Housing Community Development		Economic and Community Development		Other: 0 Other
19	Improve pedestrian accessibility	2015	2019	Non-Housing Community Development		Public Improvement and Infrastructure		Other: 0 Other
20	Collaborate with CMHA on public housing activities	2015	2019	Public Housing		Affordable Housing Preservation and Development		Other: 1 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
21	Program Management	2016	2019	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development		Affordable Housing Preservation and Development Economic and Community Development Housing Options for Elderly Residents Safe and Sanitary Housing Supportive Service Housing for Special Needs	CDBG: \$3,650,514 HOME: \$511,166	Public service activities for Low/Moderate Income Housing Benefit: 375 Households Assisted Other: 19 Other

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Assist low to moderate income owner-occupied homes
	Goal Description	Funds will be used to assist low and moderate income owner-occupied households to remain in their homes in a safe and sound environment.

2	Goal Name	Preserve and expand affordable housing
	Goal Description	Funds will be used for programs and activities that are dedicated to the preservation and expansion of healthy and affordable housing.
3	Goal Name	Ensure safe and sanitary property conditions
	Goal Description	Funds will be used to clean up blighted structures and properties to ensure that vacant, abandoned, or neglected properties do not pose health, safety, or financial threats to residents and communities.
4	Goal Name	Provide housing for special needs populations
	Goal Description	Funds will be used to provide housing with supportive services that meet the needs of special needs populations. Special needs populations, such as persons with mental, physical and/developmental disabilities, veterans, persons addicted to alcohol or other drugs, and persons released from prison often have housing and supportive service needs that are unique to their circumstance. Connecting these individuals to the appropriate supportive services often increases the likelihood that they will remain in safe and stable housing.
5	Goal Name	Provide housing assistance to elderly residents
	Goal Description	Funding will be used for programs that provide housing assistance to the elderly, such as minor home repairs, modifications that enable accessibility, and other activities that provide the elderly safe and suitable living conditions, more housing options, and the opportunity to age in place.
6	Goal Name	Provide homebuyer education and assistance
	Goal Description	Funds will be used on programs and activities that equip homebuyers with skills and knowledge for successful homeownership.
7	Goal Name	Ensure equal access to housing
	Goal Description	Funds will be used for programs that work to ensure that all residents have equal opportunities to access safe, sanitary, and affordable housing and that no populations should experience disproportionately greater needs for or barriers to housing. Funds will be used to support and further fair housing laws and standards.

8	Goal Name	Housing for groups ineligible for public housing
	Goal Description	This purpose of this goal is to increase housing options for groups ineligible for public housing. Certain populations, such as undocumented immigrants, persons released from jail/prison, and registered sex offenders may not be eligible for public housing and may experience additional barriers to securing affordable housing.
9	Goal Name	Foster business expansions in areas of need
	Goal Description	Funds will be used to provide support to ongoing efforts to revitalize business districts in neighborhoods of economic need. The revitalization of business districts grows the local economy, increases tax revenues, and can provide employment opportunities for residents living in low to moderate income areas.
10	Goal Name	Identify locations for economic reinvestment
	Goal Description	Funds will be used to identify low to moderate income neighborhoods that lack access to places of employment, grocery stores, and other necessary business services. To support the revitalization of business districts the city plans to provide essential business services in select neighborhoods.
11	Goal Name	Foster development of skills for residents in need
	Goal Description	Funds will be used for programs that foster workforce development opportunities that close the skills gap for low to moderate income residents. This includes programs that have a long-range goal of helping low and moderate income families begin to move out of poverty.
12	Goal Name	Provide clean lots for redevelopment/green space
	Goal Description	The City of Columbus is dedicated to ensuring that its communities provide residents a high quality of life. Funds will be used for City programs that are designed to restore city-owned vacant land and properties to productive use to ensure that they do not negatively affect the communities in which they are found.
13	Goal Name	Provide educational/recreational youth programs
	Goal Description	The purpose of this goal is to provide educational and recreational opportunities to youth through after-school and summer activities and other programs.

14	Goal Name	Decrease the incidence of STIs
	Goal Description	The purpose of this goal is to support programs that decrease the incidence of STI's by increasing the health management skills of the most vulnerable populations through a continuum of sexual health education, diagnostic and treatment services targeting low income uninsured/underinsured persons and households.
15	Goal Name	Reduce the infant mortality rate
	Goal Description	The purpose of this goal is support of programs and activities that reduce the infant mortality rate and improve birth outcomes (low birth weight and premature births).
16	Goal Name	Provide housing access for persons with HIV/AIDS
	Goal Description	Funds will be used to provide supportive housing services that meet the needs of persons living with HIV/AIDS. The goal within HIV Prevention and Care is to diagnose all PLWHA, so that they know their status. Then, link these individuals to consistent, high-quality medical care, so that they can achieve viral suppression. Once an individual is virally suppressed, the chances of them spreading the infection is substantially reduced, thus there become fewer new infections.
17	Goal Name	Increase access to housing and emergency shelter
	Goal Description	Funds will be used to support ongoing efforts to homelessness prevention and homeless services. The Community Shelter Board along with its partner agencies are designing and implementing a transformational new system designed to move single adults more quickly into stable housing, prevent repeat homelessness, and add more capacity when overflow demands are high to make sure everyone who needs shelter is able to get it.
18	Goal Name	Improve access to healthy food
	Goal Description	Funds will be used to ensure that low to moderate income households have adequate access to healthy food options.
19	Goal Name	Improve pedestrian accessibility
	Goal Description	Funds will be used to maintain and improve infrastructure that provides greater pedestrian accessibility and movement.

20	Goal Name	Collaborate with CMHA on public housing activities
	Goal Description	The purpose of this goal is to ensure collaboration and cooperation between the City of Columbus and CMHA on the redevelopment of public housing sites and units.
21	Goal Name	Program Management
	Goal Description	Staffing in support of housing, homeless and economic development programs.

Projects

AP-35 Projects – 91.220(d)

Introduction

Given the limited nature of resources, the city prioritizes the needs identified through the Consolidated Planning process to direct the allocation of funds in a manner that maximizes community impact. Needs were prioritized in a Strategic Planning session during which the results of the Needs Assessment and Market Analysis were shared. This information was used to determine priority needs and develop the Strategic Plan Goals. Through the city's budgeting process the following projects were funded to implement the Strategic Plan Goals.Â

Projects

#	Project Name
1	ESG19 Columbus
2	2019 CHDO Operating Support
3	2019 CHDO Set Aside
4	2019 HOME Administration
5	2019 HOME Tenant Based Rental Assistance
6	2019 HOME Homeowner Housing Development
7	2019 HOME Downpayment Assistance Program (ADDI)
8	2019 HOME Rental Housing Development
9	2019 Capital Kids Program
10	2019 CRPD fitness camp (formerly School's Out)
11	2019 City Recreation Facilities Program Staffing
12	2019 Grants Management and Fair housing
13	2019 Hilltop Early Learning center
14	2019 CDBG Housing
15	2019 Relocation Services
16	2019 Homebuyer Counseling
17	2019 Code Enforcement
18	2019 Small Business and Entrepreneurial Support
19	2019 Neighborhood Commercial Development
20	2019 Neighborhoods and Agency Programs
21	2019 Neighborhood Crisis Response - Linden
22	2019 Neighborhood Crisis Response - Hilltop
23	2019 Neighborhood Crisis Response - Southside
24	2019 Parsons Village Street improvements

#	Project Name
25	2019 Loan Servicing
26	2019 Cleveland Ave Street Lighting Phase 1
27	2019 Linden Park
28	HOPWA Permanent Housing Placement
29	HOPWA Supportive Services
30	HOPWA Short-term Rent, Utility or Mortgage Assistance
31	HOPWA Tenant-based Rental Assistance
32	HOPWA Admin
33	2019 Road Resurfacing

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Generally speaking, HOME, ESG and HOPWA funds will continue to fund the same programs as in 2018. The HOME and HOPWA projects have been broken out to give a clearer picture of the work the City of Columbus plans to undertake in 2019. CDBG funding has significantly changed from 2018 to 2019; these changes were made to lower overhead costs and to redirect funding to further address the need for public facilities improvements to address safety concerns in predominately low to moderate income neighborhoods.

If the HOME final award is different than what has been assumed here the difference will come from the Rental Housing Development project. If additional HOPWA funding is received it will be added to the tenant based rental assistance project. No changes will be made to HOPWA if less funding is received as the city has funding from previous years to fill the gap. If additional CDBG dollars are received the city will add them to the Street resurfacing project. If less funding is received the city will transfer Program income from NSP to make up the difference.

AP-38 Project Summary

Project Summary Information

1	Project Name	ESG19 Columbus
	Target Area	
	Goals Supported	Increase access to housing and emergency shelter
	Needs Addressed	Homeless Facilities and Services
	Funding	ESG: \$580,000
	Description	The Emergency Solutions Grant (ESG) program provides funding to engage homeless individuals and families living on the street; improve the number and quality of emergency shelters for homeless individuals and families; help operate these shelters; provide essential services to shelter residents; rapidly re-house homeless individuals and families; and prevent families and individuals from becoming homeless. ESG funds may be used for street outreach, emergency shelter, homelessness prevention, rapid re-housing assistance, and HMIS; as well as administrative activities.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 4,000 very-low and low-income homeless single adults will be served through emergency shelter. An estimated 2,000 very-low and low-income homeless persons in 400 families will be served through the direct housing activities.
	Location Description	Citywide
	Planned Activities	Emergency shelters provide access to beds for men and women in Columbus and Franklin County. Beyond providing a secure and clean place to sleep, shelter programs provide access to basic services such as showers, meals, healthcare and material assistance, along with supportive services, referrals to additional supportive services as needed, and crisis assistance. Shelter programs have resource centers that provide internet access, telephones, employment leads, job training resources and other community resources. ESG-funded Direct Housing programs provide services and financial assistance to families exiting emergency shelter programs into their own homes, with the goal of long-term stabilization.
2	Project Name	2019 CHDO Operating Support
	Target Area	
	Goals Supported	Preserve and expand affordable housing
	Needs Addressed	Affordable Housing Preservation and Development

	Funding	HOME: \$205,000
	Description	5% of the City's HOME allocation is provided in the form of operating funds for City qualified CHDOs. The City and Franklin County leverage their operating funding by working with private funders through the Community Development Collaborative to provide operating funding as well as capacity building opportunities.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	N/A - Program management
	Location Description	City wide
	Planned Activities	Operating dollars to support local CHDOs
3	Project Name	2019 CHDO Set Aside
	Target Area	
	Goals Supported	Preserve and expand affordable housing
	Needs Addressed	Affordable Housing Preservation and Development
	Funding	HOME: \$615,000
	Description	15% of the City's award of HOME funds is provided to City certified Community Housing Development Organizations (CHDOs) for housing development activities. Eligible activities include homeownership development and rental development.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	10 low-mod households
	Location Description	Citywide
	Planned Activities	Funding will be used to build new housing for low to moderate income families
4	Project Name	2019 HOME Administration
	Target Area	

	Goals Supported	Preserve and expand affordable housing
	Needs Addressed	Affordable Housing Preservation and Development
	Funding	HOME: \$455,000
	Description	This activity funds administrative expenses to implement the HOME Program. Staff manages and administers all HOME funded programs including the Affordable Housing Opportunity Fund, Rebuilding Lives Tenant Based Rental Assistance, Community Housing Development Organization (CHDO) set aside projects and CHDO operating funds.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	N/A administrative costs
	Location Description	N/A administrative costs
	Planned Activities	Fundings will be used for staff costs associated with implementing the projects on the HOME grant.
5	Project Name	2019 HOME Tenant Based Rental Assistance
	Target Area	
	Goals Supported	Provide housing for special needs populations
	Needs Addressed	Safe and Sanitary Housing
	Funding	HOME: \$450,000
	Description	Funding will be used for tenant based rental assistance through the rebuilding lives program.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	70
	Location Description	Citywide
	Planned Activities	Tenant based rental assistance
6	Project Name	2019 HOME Homeowner Housing Development
	Target Area	

	Goals Supported	Preserve and expand affordable housing
	Needs Addressed	Affordable Housing Preservation and Development
	Funding	HOME: \$1,967,561
	Description	HOME funds are provided for the Homeownership Development to provide gap financing for the development of new infill housing or acquisition/rehabilitation of existing single family homes for sale
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	10
	Location Description	Citywide
	Planned Activities	Funds will be used to build new homes for low to moderate income families
7	Project Name	2019 HOME Downpayment Assistance Program (ADDI)
	Target Area	
	Goals Supported	Preserve and expand affordable housing
	Needs Addressed	Affordable Housing Preservation and Development
	Funding	HOME: \$367,000
	Description	HOME funds are provided for the Down payment Assistance program to provide forgivable loans to allow first time homebuyers to acquire a home
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	20
	Location Description	Citywide
	Planned Activities	Funds will be used to provide downpayment assisantance to low to moderate income families
8	Project Name	2019 HOME Rental Housing Development
	Target Area	

	Goals Supported	Preserve and expand affordable housing
	Needs Addressed	Affordable Housing Preservation and Development
	Funding	HOME: \$7,393,562
	Description	HOME funds are provided for the Rental Housing Production and Preservation Program to provide gap financing to developers and owner/investors to acquire and/or construct new or rehabilitate existing rental housing
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	50
	Location Description	Citywide
	Planned Activities	Funds will be used to build new rental housing for low income families.
9	Project Name	2019 Capital Kids Program
	Target Area	
	Goals Supported	Provide educational/recreational youth programs
	Needs Addressed	Youth Recreation and Education Opportunities
	Funding	CDBG: \$643,198
	Description	The Capital Kids program incorporates trained staff, state of the art technology, high expectations and high performance standards designed to gauge student's academic achievement and to also provide participants with a safe place to learn and play when school is out. We reach over 140 households with our program offered in four community recreation centers and require strong family involvement.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	258 low income families will benefit from this project
	Location Description	The program will be offered in rec centers in multiple areas of the City of Columbus.

	Planned Activities	After School Programs to provide a safe place to learn and play
10	Project Name	2019 CRPD fitness camp (formerly School's Out)
	Target Area	
	Goals Supported	Provide educational/recreational youth programs
	Needs Addressed	Youth Recreation and Education Opportunities
	Funding	CDBG: \$107,516
	Description	Provide a camp for children ages 6 to 14 years that operates during the summer & winter when school is not in session. The School's Out program is designed to especially benefit the children of working parents. School's Out offers a day long, well supervised program that allows children to take part in a variety of recreational, educational, cultural and physical fitness activities in a safe and secure environment. 250 participants will have access to these activities.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	250 families will benefit.
	Location Description	Citywide
	Planned Activities	After School Programs to provide a safe place to learn and play
11	Project Name	2019 City Recreation Facilities Program Staffing
	Target Area	
	Goals Supported	Provide educational/recreational youth programs
	Needs Addressed	Youth Recreation and Education Opportunities
	Funding	CDBG: \$109,995
	Description	The community center programs provide participants with a safe and fun place to learn and play. Children and adults are provided with a variety of affordable programs designed to enhance their leisure time, improve their fitness level, and their social skills.
	Target Date	12/31/2019

	Estimate the number and type of families that will benefit from the proposed activities	12,000 families will benefit.
	Location Description	Milo Grogan- 862 E. 2nd Ave; 43201 Linden- 1254 Briarwood Ave; 43211 Sullivant-755 Renick St.; 43223
	Planned Activities	After School Programs to provide a safe place to learn and play
12	Project Name	2019 Grants Management and Fair housing
	Target Area	
	Goals Supported	Program Management
	Needs Addressed	Economic and Community Development
	Funding	CDBG: \$578,622
	Description	Funds will provide for the staff of the Grants Management Office which administers the Community Development Block Grant, Emergency Solutions Grant, HOME, and Housing Opportunities for Persons with AIDS federal grant programs. Funds will also cover costs relating to the 2019 Fair Housing Action Plan and the 2020 consolidated planning efforts.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	Administrative activities
	Location Description	Citywide
	Planned Activities	Fair housing education and outreach, consolidated planning efforts, administration.
13	Project Name	2019 Hilltop Early Learning center
	Target Area	
	Goals Supported	Provide educational/recreational youth programs
	Needs Addressed	Youth Recreation and Education Opportunities
	Funding	CDBG: \$2,000,000

	Description	Funds will provide for increased access to education for children living in the Hilltop Neighborhood.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	250 low to moderate families will benefit from increased access to high quality preschool.
	Location Description	The greater hilltop area
	Planned Activities	Funds will be used for Phase 1 of the Hilltop Education Center. Phase 1 includes site acquisition and design work.
14	Project Name	2019 CDBG Housing
	Target Area	
	Goals Supported	Program Management
	Needs Addressed	Affordable Housing Preservation and Development
	Funding	CDBG: \$308,501
	Description	To administer, plan, and carry out CDBG-assisted housing related programs and activities.
	Target Date	12/31/2019
15	Estimate the number and type of families that will benefit from the proposed activities	N/A - Program administration
	Location Description	citywide
	Planned Activities	General administration and program management of financial requirements, program- and activity related staff, overall activity implementation and outcome evaluation, and development of comprehensive and other plans.
	Project Name	2019 Relocation Services
	Target Area	
15	Goals Supported	Provide housing for special needs populations
	Needs Addressed	Safe and Sanitary Housing
	Funding	CDBG: \$63,017

	Description	Staff reviews all CDBG and HOME activities for compliance with the Federal Uniform Acquisition and Relocation Act. They are responsible for the development and/or reviews of relocation plans, the monitoring of those plans and the provision of technical assistance and training to users of CDBG and HOME funds. Optional relocation assistance is provided to low and moderate income individuals required to vacate units due to code enforcement orders.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	100 low and moderate income families will be provided with relocation services. 375 project reviews will be completed.
	Location Description	citywide
	Planned Activities	Staff will provide project reviews and optional relocation services.
16	Project Name	2019 Homebuyer Counseling
	Target Area	
	Goals Supported	Provide homebuyer education and assistance
	Needs Addressed	Self-sufficiency of Low Income Residents
	Funding	CDBG: \$60,000
	Description	Funding for contracts with HUD approved Housing Counseling Agencies for the provision of homebuyer and homeowner counseling.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	50 households at very low, low and moderate income levels will complete course, with instruction on the acquisition of a home and the ability to prevent foreclosure.
	Location Description	citywide
	Planned Activities	Homeowner counseling, financial fitness and foreclosure prevention services.
17	Project Name	2019 Code Enforcement
	Target Area	
	Goals Supported	Ensure safe and sanitary property conditions

	Needs Addressed	Safe and Sanitary Housing
	Funding	CDBG: \$841,059
	Description	Educating landlords, tenants, and citizens regarding City code and code enforcement policy. Code Enforcement officers perform inspections and issue violation notices where landlords or tenants are in violation of City of Columbus Housing, Zoning, Nuisance Abatement, or Health Sanitation and Safety Codes. The intended outcome is safe and sanitary housing.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	2100 inspections will occur in low and moderate income areas, and appropriate violations will be issued to improve the housing stock in these areas.

	Location Description	<p>Code enforcement officers will build upon public and private community development work in three locations:</p> <p>Area 5: The Reeb Ave. Center continues to serve the residents of the Southside – there is a second phase of affordable housing being developed for seniors on Parsons Ave. – an urban farm has been established behind the health center to serve the residents of the community. Affordable scattered site infill development continues as well as an ongoing home repair program. Code Enforcement serves a vital role to this work – collaborating with our local community development corporation to focus on removing blighted properties adjacent to new homes and community gardens – they work diligently to get properties in civil court in order to pursue demolition or get a tax foreclosure filed. Once a foreclosure is complete and the property is in our land bank, the City works with community partners to put the property back into productive use. Code Enforcement also works with property owners that own several properties to ensure that they are keeping the properties up to Code and engage with the residents to ensure that they are living in a decent, safe and sanitary environment.</p> <p>Area 8: Two phases of the redevelopment of the Poindexter Village site have been completed and residents are beginning to move back into the new multi family development. Ten million dollars in infrastructure has been invested throughout the development. Construction on the Huntington Empowerment Center is currently underway, once complete, it will provide workforce development training for Eastside residents. A second phase of the successful Scholar House development has also opened- focused on providing stable housing options for families who are currently pursuing higher education degrees. Code Enforcement compliments this work by focusing on the homeowners throughout the community – ensuring that they have access to resources and are able to support their neighbors as they work to improve the community. They focus on the main corridors and thoroughfares to ensure that people feel safe and comfortable travelling throughout the area.</p> <p>Area 12: The city is currently undertaking a strategic master planning effort in the area. The plan will be completed in late 2018 and will move into implementation in 2019 – the focus will be on efforts that improve transit, job access, housing and health. As sites are located or there are</p>
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		specific areas of concern, coordination with Code Enforcement is essential to ensure that we are able to acquire properties
	Planned Activities	Conduct inspections and issue violation notices to owners and tenants. The intent is to improve housing and environmental issues.
18	Project Name	2019 Small Business and Entrepreneurial Support
	Target Area	
	Goals Supported	Foster business expansions in areas of need
	Needs Addressed	Economic and Community Development
	Funding	CDBG: \$176,736
	Description	Management and Technical Assistance including small business loans and economic development services are provided to microenterprises and startup and emerging small businesses for the purpose of job creation resulting from small business startup and expansion. As necessary, the City of Columbus will contract with local organizations operating as sub-recipients to the City to market products, administer and service loans existing loans, and provide technical assistance directly to the small business and entrepreneurial community. Loans will target working capital and other business development needs. Management and technical assistance will provide training, incubation, mentoring, and other similar services.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	30 low to moderate income families will benefit
	Location Description	Citywide
	Planned Activities	Funds will be used to provide training to low to moderate income microenterprises and small businesses.
19	Project Name	2019 Neighborhood Commercial Development
	Target Area	
	Goals Supported	Foster business expansions in areas of need
	Needs Addressed	Economic and Community Development
	Funding	CDBG: \$215,000

	Description	The City of Columbus contracts with local agencies to encourage and stimulate economic development via the growth and expansion of neighborhood-based small businesses. The City's neighborhood commercial development program benefits low-to-moderate income persons through the creation and retention of jobs.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	1000 low to moderate income households
	Location Description	Activities will occur in designated revitalization areas and corridors within the City of Columbus which currently include Franklinton, Hilltop, Main Street (17th to Berkely), Parsons Avenue (Livingston to Hosack), Mt Vernon Avenue, Long Street (I-71 to 17th) and Greater Linden area.
	Planned Activities	Activities may include: retention and expansion of businesses operating in the target area, recruitment of new business and meetings to discuss business needs through offering assistance via business development loans and/or grants.
20	Project Name	2019 Neighborhoods and Agency Programs
	Target Area	
	Goals Supported	Program Management
	Needs Addressed	Economic and Community Development
	Funding	CDBG: \$297,343
	Description	Staff cost to support Neighborhood Pride Centers. Neighborhood liaisons and the program connect residents to city government and other community leaders in order to resolve community issues. Neighborhood liaisons respond to service requests and issues addressing housing, economic needs and opportunities for local businesses, recreational youth programs, healthy food and health care access, zoning and civic and area commissions.
	Target Date	12/31/2019

	Estimate the number and type of families that will benefit from the proposed activities	Will benefit LMI, low, very low, moderate, seniors and special needs population in the following CDBG targeted areas: North, Near East and Franklinton.
	Location Description	CDBG targeted service areas of North, Near East and Franklinton.
	Planned Activities	Neighborhood planning, Area Commission functional programming to address needs as well as management of community/neighborhood plans.
21	Project Name	2019 Neighborhood Crisis Response - Linden
	Target Area	
	Goals Supported	Ensure safe and sanitary property conditions
	Needs Addressed	Public Improvement and Infrastructure
	Funding	CDBG: \$1,080,000
	Description	Representative from multiple city departments will work together to rapidly address systemic neighborhood challenges in response to spikes in violent crime. Solutions will involve public facilities improvements such as installing streetlights, repairing sidewalks, and addressing nuisance properties. The program will focus on areas of the city that are predominately low to moderate income.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 1,000 households will benefit from the improvements.
	Location Description	Linden area
22	Planned Activities	Funds will be used on public facility improvements to address deteriorating conditions to improve the safety of the neighborhood and its residents. This could include improving/installing lighting, repairing, replacing or installing sidewalks and addressing nuisance properties.
	Project Name	2019 Neighborhood Crisis Response - Hilltop
	Target Area	
	Goals Supported	Ensure safe and sanitary property conditions
	Needs Addressed	Public Improvement and Infrastructure

	Funding	CDBG: \$550,000
	Description	Representative from multiple city departments will work together to rapidly address systemic neighborhood challenges in response to spikes in violent crime. Solutions will involve public facilities improvements such as installing streetlights, repairing sidewalks, and addressing nuisance properties. The program will focus on areas of the city that are predominately low to moderate income.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 1,000 households will benefit from the improvements.
	Location Description	Hilltop area
	Planned Activities	Funds will be used on public facility improvements to address deteriorating conditions to improve the safety of the neighborhood and its residents. This could include improving/installing lighting, repairing, replacing or installing sidewalks and addressing nuisance properties.
23	Project Name	2019 Neighborhood Crisis Response - Southside
	Target Area	
	Goals Supported	Ensure safe and sanitary property conditions
	Needs Addressed	Public Improvement and Infrastructure
	Funding	CDBG: \$100,000
	Description	Representative from multiple city departments will work together to rapidly address systemic neighborhood challenges in response to spikes in violent crime. Solutions will involve public facilities improvements such as installing streetlights, repairing sidewalks, and addressing nuisance properties. The program will focus on areas of the city that are predominately low to moderate income.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 1,000 households will benefit from these improvements.
	Location Description	Southside area

	Planned Activities	Funds will be used on public facility improvements to address deteriorating conditions to improve the safety of the neighborhood and its residents. This could include improving/installing lighting, repairing, replacing or installing sidewalks and addressing nuisance properties.
24	Project Name	2019 Parsons Village Street improvements
	Target Area	
	Goals Supported	Improve pedestrian accessibility
	Needs Addressed	Public Improvement and Infrastructure
	Funding	CDBG: \$3,500,000
	Description	This project will improve the roadways through and around the site with new sidewalks, curbs, parking areas, pedestrian lighting and street trees. Pedestrian and vehicular access to Parsons I and Parsons II senior centers and a transitional housing center on this redevelopment site will serve low to moderate income residents in the neighborhood.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	Expected to benefit 7,700 persons that are low to moderate income and 2,200 senior citizens and persons transitioning from homelessness.
	Location Description	Parsons Avenue, around Barthman, Reed and Washington.
	Planned Activities	Construction of new sidewalks with pedestrian lighting, street trees and litter receptacles and brick crosswalks at some intersections will make this a pedestrian-friendly area totally accessible on foot. Construction of new curbs and street repaving will improve auto access to the two senior housing buildings and a transitional housing facility.
25	Project Name	2019 Loan Servicing
	Target Area	
	Goals Supported	Program Management
	Needs Addressed	Affordable Housing Preservation and Development Economic and Community Development
	Funding	CDBG: \$80,000
	Description	Funds will be used to contract with AmeriNational to service the city's 80M economic development and housing loan portfolio.

	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	This is an administrative activity.
	Location Description	Citywide
	Planned Activities	Administrative cost for servicing the City's \$80 million loan portfolio which includes economic development and housing loans.
26	Project Name	2019 Cleveland Ave Street Lighting Phase 1
	Target Area	
	Goals Supported	Improve pedestrian accessibility
	Needs Addressed	Public Improvement and Infrastructure
	Funding	CDBG: \$1,200,000
	Description	Funds will be used for a two phase project to install pedestrian scale street lighting on Cleveland Ave from Chittenden to Oakland Park. Phase 1 will install street lighting from Chittenden to Hudson Ave. Light fixtures will be pedestrian scale with decorative black fiberglass posts. Approximately 10 lights will be installed as part of Phase 1.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	Lights will be installed on Cleveland Ave from the intersection of Chittenden to the intersection of Hudson.
	Planned Activities	Funds will be used to install street lights.
27	Project Name	2019 Linden Park
	Target Area	
	Goals Supported	Provide clean lots for redevelopment/green space
	Needs Addressed	Public Improvement and Infrastructure
	Funding	CDBG: \$1,000,000

	Description	Provide safe and clean green space for residents in the Linden area which is predominantly a low to moderate income area.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 5000 persons will benefit from the park improvements
	Location Description	Linden area
	Planned Activities	Provide green space and a park for the residents of the Linden area.
28	Project Name	HOPWA Permanent Housing Placement
	Target Area	
	Goals Supported	Provide housing access for persons with HIV/AIDS
	Needs Addressed	Supportive Housing for Persons with HIV/AIDS
	Funding	HOPWA: \$105,250
	Description	HOPWA funding will provide continued permanent housing placement for income eligible households with at least one household member living with HIV.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 200 Low income (<80% AMI) households with at one household member living with HIV.
	Location Description	Central Ohio Metropolitan Statistical Area: Franklin, Fairfield, Licking, Pickaway, Madison, Union, Morrow and Delaware Counties.
	Planned Activities	Permanent housing placement services includes utility support and first or last month's rent
29	Project Name	HOPWA Supportive Services
	Target Area	
	Goals Supported	Provide housing access for persons with HIV/AIDS
	Needs Addressed	Supportive Housing for Persons with HIV/AIDS
	Funding	HOPWA: \$1,048,719

	Description	HOPWA funding will provide supportive services (including housing case management and employment support) for income eligible households with at least one household member living with HIV.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 130 Low income (<80% AMI) households with at one household member living with HIV.
	Location Description	Central Ohio Metropolitan Statistical Area: Franklin, Fairfield, Licking, Pickaway, Madison, Union, Morrow and Delaware Counties.
	Planned Activities	Approximately 130 Low income (<80% AMI) households with at one household member living with HIV.
30	Project Name	HOPWA Short-term Rent, Utility or Mortgage Assistance
	Target Area	
	Goals Supported	Provide housing access for persons with HIV/AIDS
	Needs Addressed	Supportive Housing for Persons with HIV/AIDS
	Funding	HOPWA: \$80,334
	Description	HOPWA funding will provide short-term rent, utility or mortgage assistance, for income eligible households with at least one household member living with HIV. STRMU services will be complimented with other HOPWA and Ryan White services, such as medical care, mental health support, and case management services.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	Central Ohio Metropolitan Statistical Area: Franklin, Fairfield, Licking, Pickaway, Madison, Union, Morrow and Delaware Countie
	Planned Activities	Short-term rent mortgage and utility assistance as allowable by the HOPWA program.
31	Project Name	HOPWA Tenant-based Rental Assistance
	Target Area	

	Goals Supported	Provide housing access for persons with HIV/AIDS
	Needs Addressed	Supportive Housing for Persons with HIV/AIDS
	Funding	HOPWA: \$907,872
	Description	HOPWA funding will provide continued tenant based rental assistance for income eligible households with at least one household member living with HIV. TBRA services will be complimented with other HOPWA and Ryan White services, such as medical care, mental health support, and case management services. Programmatic efforts will be focused on persons who are gender minorities or chronically under-employed.
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 130 Low income (<80% AMI) households with at one household member living with HIV.
	Location Description	Central Ohio Metropolitan Statistical Area: Franklin, Fairfield, Licking, Pickaway, Madison, Union, Morrow and Delaware Counties.
	Planned Activities	Rental assistance as allowable within TBRA.
32	Project Name	HOPWA Admin
	Target Area	
	Goals Supported	Program Management
	Needs Addressed	Supportive Housing for Persons with HIV/AIDS
	Funding	HOPWA: \$181,531
	Description	Funds will be used for the administrative costs of the City's HOPWA programming (including sponsors and Columbus Public Health)
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	Central Ohio Metropolitan Statistical Area: Franklin, Fairfield, Licking, Pickaway, Madison, Union, Morrow and Delaware Counties.
	Planned Activities	Administrative support for the HOPWA grant

33	Project Name	2019 Road Resurfacing
	Target Area	
	Goals Supported	Ensure safe and sanitary property conditions Improve pedestrian accessibility
	Needs Addressed	Public Improvement and Infrastructure
	Funding	CDBG: \$6,039,000
	Description	CDBG funding will be used for a road resurfacing project
	Target Date	12/31/2019
	Estimate the number and type of families that will benefit from the proposed activities	Roughly 10,000 people living in these neighborhoods will be served.
	Location Description	Linden, Northeast, and Hilltop Neighborhoods
	Planned Activities	Funding will be used for public infrastructure improvements.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The CDBG, HOME, HOPWA, and ESG funded Housing, Fair Housing, and Economic Development programs operate citywide where programs are geared to benefit primarily low- to moderate-income individuals. The City Recreation Facilities Programs operate at three selected recreation centers (Sullivant, Linden, and Milo-Grogan) that serve low to moderate- income populations. Neighborhood Commercial Development works with five commercial districts (Hilltop, Franklinton, Parsons, Main Street, and King Lincoln) that serve low to moderate income neighborhoods in the city of Columbus. Code enforcement activities specifically work in enforcement areas 5, 8, and 12. Neighborhoods Crisis Response activities specifically work in Linden, the Hilltop, and the South Side.

Funds will be strategically allocated to ensure that projects achieve the strategic goals of this plan and meet CDBG national objectives and other programmatic requirements. Accordingly, the city will take a community-driven approach to funding, one that prioritizes investments which provide the greatest increase in quality of life for LMI residents. In this way, investments will be tailored to supplement the specific assets and opportunities of the communities receiving funding.

Geographic Distribution

Target Area	Percentage of Funds

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Maps showing the geographic distribution of the projects mentioned above are attached as a unique appendix to this plan.

Discussion

HUD CPD resources are provided to programs that operate city-wide as well as in specific geographic areas. The Rental Housing Production and Preservation, Home Modification, Emergency Repair, Vacant Property Prevention, Economic Development Loans, Lead Safe and Chores (for elderly homeowners) programs operate throughout the city. Code Enforcement, and Neighborhood Commercial Development all operate in the CD Service Area. The Downpayment Assistance program operates within the City of Columbus, Columbus City School District boundaries.

The Home Safe and Sound Program operates in the city-designated Neighborhood Pride areas. These areas consist of 4-6 defined neighborhoods selected annually on a competitive basis. Generally, these areas have a mixture of owner- occupied and rental housing with a strong neighborhood organization

interested in improving the defined area.

The Neighborhood Commercial Development Program operates in the city designated Neighborhood Commercial Revitalization (NCR) areas, located within the CD Service Area. The NCR areas are declining or potentially declining areas surrounding the downtown. These programs offer technical assistance, loans and matching grants, capital improvements and planning services in conjunction with established business associations in the NCR areas.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The City of Columbus invests federal funds in the development of new rental and owner-occupied units, the rehabilitation and repair of existing homeowner units and the provision of supportive services and emergency shelter benefiting low and moderate income households. This section shows specific goals for the number of homeless, non-homeless, and special needs households that will be provided affordable housing during the 2019 program year. Also shown is the number of affordable housing units that will be provided with CDBG and HOME funds.

One Year Goals for the Number of Households to be Supported	
Homeless	6,000
Non-Homeless	900
Special-Needs	100
Total	7,000

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	65
The Production of New Units	268
Rehab of Existing Units	925
Acquisition of Existing Units	0
Total	1,258

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

HOME tenant- based rental assistance is provided to 65 persons; and 50 households are provided relocation funding to assist with rent, security deposits and/or moving expenses if they must vacate rental units due to code violations.

Working with local for- and non-profit development organizations, the city will produce 268 new units and rehabilitate 163 units.

CDBG funding will be used to work with 876 existing homeowners to address emergency, minor and

critical home repairs and to modify homes to serve individuals with disabilities.

AP-60 Public Housing – 91.220(h)

Introduction

The Columbus Metropolitan Housing Authority (CMHA), a separate governmental entity, administers public housing new construction, rehabilitation and modernization activities, home ownership opportunity programs and the Housing Choice Voucher Program for its tenant population. CMHA is the primary provider of affordable housing for extremely low-income families, elderly and the disabled in Columbus. CMHA's affordable housing objectives are achieved through administration of Housing Choice Vouchers (HCV) and new affordable housing. Through a contract with HUD, CMHA has 13,000 HCVs and 954 public housing units.

Actions planned during the next year to address the needs to public housing

In 2015 CMHA began redevelopment of the former Poindexter Village public housing site via the Choice Neighborhoods Implementation Grant. CMHA will have completed 278 of the 449 new units of mixed-income housing on the site by the end of 2017. CMHA will break ground on the final phase of new housing in 2018, with construction to be complete by 2019. HUD has also approved CMHA to convert our entire portfolio of public housing to project-based vouchers (PBVs) through the Rental Assistance Demonstration (RAD) program. Through RAD, CMHA converted 453 public housing units to PBV in 2017 and will convert another 275 units in 2018.

CAROLYN REVIEW THIS SECTION

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The staff of the City Department of Development and the Community Relations Commission organizes meetings with tenants of public housing projects to discuss issues of concern and devises constructive solutions. The city involves the Tenant Outreach Coordinator from the Coalition on Homelessness and Housing in Ohio to assist in these endeavors. The Housing Division promotes homeownership opportunities and links with CMHA's Section 8 Homeownership and Family Self Sufficiency programs to coordinate dollars and assistance.

If the PHA is designated as troubled, describe the manner in which financial assistance will be

provided or other assistance

CHMA is not designated as a "troubled" PHA.

Discussion

See above.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The lead agency for the homeless service system in Columbus is the Community Shelter Board (CSB), an independent non-profit agency founded in 1986 by a group of civic leaders, business associations, local government leaders and representatives from a variety of foundations. CSB does not provide any direct services to the community. Its main responsibilities are resource development and investment, service delivery coordination and planning, fostering collaboration, program accountability, and public policy reform. The CSB allocates funding annually to partner agencies for programs serving homeless individuals and families in Columbus. The CSB receives funding from many and varied sources such as the City of Columbus, Franklin County, Federal funds, Ohio Department of Development, United Way, Together Rebuilding Lives, and private and corporate donations.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The city, in partnership with the Community Shelter Board, has created a unified system to better respond to homeless persons who are not accessing shelter, including a coordinated call and dispatch system, common documentation and shared outcomes for the street and camp outreach program. The Maryhaven Collaborative Outreach Team is improving access to resources for adults living on the streets, reducing the number of adults experiencing long-term street homelessness; reducing frustration for the community trying to help homeless people and is more efficiently deploying resources to reduce duplication of efforts in Columbus and Franklin County.

Addressing the emergency shelter and transitional housing needs of homeless persons

The Consolidated Plan Homeless Strategy revolves around two target groups: 1) homeless households (individuals and families with children) who have a disabled member and have experienced long-term homelessness and 2) homeless households without a disabled member who have experienced short-term homelessness, as well as households at-risk of homelessness. Strategies for both of these groups involve the prevention of homelessness and, if homelessness occurs, the provision of shelter, transitional housing, permanent housing and supportive services for those in need. The lead agency for the homeless service system in Columbus is the Community Shelter Board (CSB). The CSB provides access to shelter beds for men, women, and families in Columbus and Franklin County. Beyond providing a secure and clean place to sleep, all programs provide access to basic services such as showers, meals, healthcare and material assistance as well as referrals, supportive services and crisis assistance. Most shelters have resource centers that provide internet access, telephones, employment leads, job training resources and other community resources as well as support staff to assist individuals in obtaining jobs

and housing.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

In partnership with the Community Shelter Board, the city has created a unified system for permanent supportive housing. The Unified Supportive Housing System (USHS) includes a centralized eligibility determination and placement, periodic review of tenant needs and "move up" incentives to encourage tenants to be more independent. Fewer adults and families will experience long-term homelessness. Additionally, there are more housing units available, easier access to supportive housing for prospective tenants, one application process and improved targeting of scarce housing resources. People with the greatest needs receive priority for housing.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The Community Shelter Board coordinates prevention and shelter diversion programs to assist families and individuals who are homeless, precariously housed, or living on the streets, to locate and maintain stable housing. Families and individuals are provided with relocation services, referrals, tenant education and linkage to short-term financial rental assistance to quickly resolve the family or individual housing crisis.

Discussion

AP-70 HOPWA Goals– 91.220 (l)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	20
Tenant-based rental assistance	99
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	0
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	0
Total	119

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The City of Columbus does not have enough affordable housing to meet current needs and the private market is not producing a high volume of affordable rental housing. As discussed in the Consolidated Plan, there are many barriers to providing affordable housing. A number of market characteristics impact the production of new units, including the large population growth in Columbus; increased demand for rental housing units; rising rental and homeownership costs; the recovery of the housing market; the production of new housing units by the private market; current housing affordability; demolition of public housing units; the number of people on the Section 8 Housing Choice Voucher waiting list; and the cost of land and development. Neighborhoods continue to seek the highest possible quality and amenities for housing developed in their communities, and this tends to increase costs and make housing units less affordable to those seeking to live in these areas. The process of obtaining plan approval and building permits requires the use of paid professionals such as architects, engineers and spec writers to address building issues.

As mentioned above, the Columbus Metropolitan Housing Authority has reduced the number of public housing units in the community. Between 2015 and 2019, approximately 35 percent of the privately owned Section 8 Housing Choice Voucher contracts are set to expire, which could decrease the number of affordable housing units in the community.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The city has made significant improvements in facilitating development. The Department of Development continues to implement recommendations from the Columbus Housing Task Force to provide property tax incentives, increase housing code enforcement and expansion of the city Land Bank. The Land Bank Program of the Land Redevelopment Office will partner with Code Enforcement to identify, and if possible acquire, vacant tax-delinquent properties in order to expedite their return to productive use. In 2019, the Code Enforcement Section anticipates issuing 2,500 zoning, housing, and environmental code orders. The Department of Development, Housing Division provides programs including Vacant Property Prevention, Home Modification and Chores minor home repair to assist these populations with maintaining code compliance.

Discussion:

See Above.

AP-85 Other Actions – 91.220(k)

Introduction:

Described below are the city's planned actions to carry out the following strategies outlined in the Consolidated Plan.

Actions planned to address obstacles to meeting underserved needs

All rental programs require tenants to be at or below 80 percent AMI. City homebuyer programs continue outreach with lenders including on-site training and outreach at homebuyer education classes.

An obstacle within the HOPWA program is the lack of long-term planning for the housing and medical needs of clients receiving tenant-based rental assistance (TBRA). This can be an issue for moving clients to self-sufficiency and off TBRA, thus limiting the ability to assist new clients in need of TBRA. The funding of supportive services to provide ongoing housing case management services for every HIV-positive client receiving TBRA will help to eliminate this obstacle. These services will include the development of updated, comprehensive housing plans implemented in a timely and consistent manner to ensure each TBRA client is accessing medical care, Ryan White case management services, and other needs.

Actions planned to foster and maintain affordable housing

The Rental Housing Preservation and Production Program prioritize the redevelopment of existing affordable housing rental units. New units are added to the inventory through this program. The city bond- funded Rental Rehabilitation Program, which focuses on smaller rental units also adds units to the total inventory. HUD- approved homeowner counseling agencies assist with foreclosure prevention and pre-purchase counseling.

Actions planned to reduce lead-based paint hazards

The city was awarded \$3.4 million in Lead Hazard Reduction Demonstration Program funds and received those funds in 2016. All contractors used in the housing programs are licensed Lead Abatement Contractors or are qualified under the Lead Renovation, Repair and Painting (RRP) and are able to recognize and deal with lead hazards in construction projects.

Actions planned to reduce the number of poverty-level families

Programs funded with CDBG and HOME funds provide homeowner and rental rehabilitation and repairs, new construction of rental and homeowner units and down payment assistance for income-eligible,

first-time homebuyers. These activities, that produce and preserve affordable housing, are important in reducing the impact of poverty on low- income families. The city is using CDBG funding to support activities that provide child care and recreational activities, and economic development programs that require the creation of jobs to address other issues of poverty. Using general fund dollars, the city also provides funding for anti-poverty activities such as literacy and job training.

The city implements the federally required Section 3 program which is intended to ensure that when employment or contracting opportunities are generated by HUD-funded Section 3 covered projects, preference is given to qualified low and very low- income persons.

Actions planned to develop institutional structure

The Department of Development administers the city's housing, neighborhood revitalization, economic development, homeless prevention and supportive housing programs. Functions of the department include planning and policy-making, program administration, management of grants and loans and monitoring. The Department of Finance and Management coordinates the overall administration of the four CPD grants that fund programs in the Departments of Development, Finance and Management, Neighborhoods, and Recreation and Parks.

There is an extensive structure of government agencies, non-profit and for- profit developers, educational institutions, neighborhood and community organizations, non-profit funders, affordable housing builders, developers and managers, business, economic development and workforce development organizations, lenders, private funders and healthcare providers that work towards implementing the goals of the Consolidated Plan.

Actions planned to enhance coordination between public and private housing and social service agencies

There are a number of ongoing collaborative efforts in the community. Guided by the Community Shelter Board, the city, county and other entities participate in efforts to address and end homelessness through the Rebuilding Lives initiative. The Community Development Collaborative is funded by the city, county and other private organizations to provide operating support and technical assistance to Community Development Corporations. The Columbus Affordable Housing Task Force which consists of HUD, state and local government staff and development organizations meets every other month to discuss affordable rental projects and preservation opportunities. There is an ongoing collaboration with the Columbus Metropolitan Housing Authority regarding development opportunities, use of project- based vouchers and other related issues. The Housing Dialogue group brings practitioners and academics from The Ohio State University, Knowlton School of Architecture, to look at housing issues from different perspectives. Additionally, a group of local non-profit organizations has formed the

Housing Alliance to make a case for affordable housing and need for resources in the community.

Discussion:

Additional text for Actions Planned to Develop Institutional Structure

Department of Development Delivery Structure

The Housing Division utilizes private organizations to assist in implementing its efforts. In the homeowner repair programs, private contractors are utilized to remodel homes. If a homeowner applicant is not current on their mortgage or taxes, they are referred to a homeowner counseling agency to determine if a modification of the mortgage is in order. Homeowners can work with the County Auditor's office to set up a payment plan to get current on taxes. In the housing programs, the city relies on development organizations to own the properties being redeveloped, secure private contractors to do the construction work and, for homeownership development, utilize private realtors to market property for sale. Homebuyers are required to complete eight hours of face-to-face homebuyer counseling through an approved agency prior to home purchase. In the rental housing development program, private developers apply for funding from various sources, create a single purpose entity to own the property, secure a contractor, complete construction and hire a professional management company to do property management, including income qualification, over the compliance period. For efforts around ending homelessness, the city and Franklin County work with CSB to marshal resources and direct funding decisions.

Columbus Public Health Delivery Structure

CPH partners with two HOPWA sponsors: Equitas Health and Lancaster-Fairfield Community Action Agency to administer the HOPWA grant. Additional housing services are available through the federal Ryan White HIV Care grant for PLWHA through Southeast Inc.

Through a competitive RFP process, CPH will fund non-profit community-based organizations to implement HOPWA funded activities. Based upon submitted proposals, annual contracts are written. Monthly narrative reports and annual CAPER data are reviewed by CPH to assure accountability, and annual site visit monitoring occurs to review programmatic and fiscal compliance.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

Introduction:

The following are the program specific requirements for the Annual Action Plan.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	79.00%

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(l)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is

as follows:

Tenant Based Rental Assistance is provided to address issues of possible homelessness.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City of Columbus and its Housing Division provide HOME Investment Partnerships Program funds (CHDO set aside) to create affordable housing units and assist income-eligible families with the purchase of a home. The Recapture Policy ensures that the city recoups all or a portion of the HOME assistance paid to the homebuyers in the event that the assisted housing does not continue to be the principal residence of the family through the duration of the affordability period.

These affordability periods are outlined at 24 CFR Part 92.254(a)(4), as follows:

The affordability period is 5 years for all HOME-funded units under \$15,000.

The affordability period is 10 years for all HOME-funded units between \$15,000-\$40,000.

The affordability period is 15 years for all HOME-funded units over \$40,000.

The HOME amount per unit (see above) will be used to determine the appropriate affordability period. The City of Columbus will use the recapture provisions to recoup HOME investment when the affordability period is not met, as follows: The HOME investment that is subject to recapture is based on the amount of HOME assistance that enabled the homebuyer to purchase the dwelling unit. This includes any HOME assistance that reduced the purchase price from the fair market value to an affordable price, but excludes the amount between the cost of producing the unit and the market value of the property (the development subsidy).

-Any voluntary or involuntary sale or transfer of ownership of the property triggers the recapture requirements;

-The City will recapture from the net proceeds the entire amount of the HOME investment from the homeowner.

In the event that the net proceeds of the sale of the home are insufficient to repay 100 percent of the HOME investment due, the City of Columbus will recoup the remaining net proceeds of sale and

accept this amount as satisfaction of the loan agreement, promissory note and restrictive covenant.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

See above description.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

On a case by case basis, the city may use HOME funds to refinance existing debt in connection with the rehabilitation of multifamily housing. Eligible properties may be located anywhere in the city. Under no circumstances will HOME funds be used to refinance multifamily loans made or insured by any federal program, including CDBG. In addition, the guidelines established by the city require that 1) the multifamily housing undergoing rehabilitation and refinancing is necessary to continue to provide affordable housing to low- income families, 2) rehabilitation must be the primary eligible activity for which at least 60 percent of the HOME funds are used, 3) eligible projects must require a minimum level of rehabilitation of \$10,000 per unit, 4) a maximum of 40 percent of HOME funds may be used for the refinancing of existing debt, 5) the use of HOME funds must be conditioned upon a low income affordability period of a minimum of 15 years, and 6) the city must review the management practices of the property owner to insure that disinvestment has not occurred, that the long- term needs of the project can be met and that the feasibility of serving the targeted population over at least a 15 year affordability period can be demonstrated.

Emergency Solutions Grant (ESG) Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

In March 2012, the Community Shelter Board (CSB) consolidated all program policies and procedures into one in accordance with 24 CFR Section 576.400. The combined document, CSB HEARTH Operating Policy and Procedures, is inclusive of all federal regulations. Contracts between CSB and grantees require the agency to follow the CSB HEARTH Operating Policy and Procedures. In addition, grantees are monitored annually through a Program Review and Certification process. The review ensures programmatic/service provisions, facility, data, fiscal and governance standards are followed in accordance with all HUD regulations.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Community Shelter Board implemented the Coordinated Point of Access (CPoA) for single adults and families attempting to obtain shelter. CPoA has specialists available 24 hours a day, 7 days a week to conduct a preliminary triage and assessment and to explore diversion possibilities via a prescribed set of diversion questions. Both families and single adults determined to meet shelter eligibility criteria are then referred to the most appropriate shelter bed. Family and single adult shelters must coordinate services through the CPoA with the exception of the shelter serving inebriated single adults who are receiving access directly through community services. Once in shelter, the individual's single audit's need is assessed using the community's Vulnerability Assessment, within the first five days of shelter stay.

For the Family Shelter System, staff conducts diversion and triage in order to determine the best avenue for the family. If the family has to be admitted into one of the family shelters, after a need assessment is completed, they will then be referred to the best rapid re-housing (RRH) program to address their needs. All families need to meet certain eligibility criteria for participation in RRH programs but housing first principles are followed at all times.

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3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City of Columbus makes a sub-award to the Community Shelter Board. The Community Shelter Board was created in 1986 to respond to the growing problem of homelessness in Franklin County. The founders include: the City of Columbus, the Franklin County Board of Commissioners, the United Way of Central Ohio, The Columbus Foundation, the Columbus Chamber and many other organizations concerned about the quality of life in Franklin County. The CSB in turn sub-awards ESG funds to nonprofit providers of homeless services.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City of Columbus meets the homeless participation requirement in 24 CFR 576.405(a).

5. Describe performance standards for evaluating ESG.

Program performance standards are established by Community Shelter Board (CSB) and recommended to the CoC Board for approval and incorporate HUD requirements and local standards. Program performance standards are reviewed annually by the CoC Board. CSB incorporates these standards into annual program agreements with each sub-recipient. An annual Program Outcome Plan (POP) is part of the agreement. The POP establishes individual program performance goals for all homeless programs, by type. If CSB and the sub-recipient disagree on the annual POP, the sub-recipient may appeal. CSB monitors program performance and provides monthly, quarterly, semi-annual and annual community data reports. Each POP performance goal is assessed versus actual performance as achieved or not achieved. Achieved Goal is defined as 90 percent or better of a numerical goal or within five percentage points of a percentage goal, except where a lesser or greater value than this variance also indicates an achieved goal, or if the metric is fixed.

