July 13, 2006 Cheryl Roberto Director Department of Public Utilities

Re: Development of a Requirements Specification and Recommendation for Acquisition of a Laboratory Information Management System (LIMS) and Creation of a LIMS RFP / SA002003

Dear Director Roberto:

Attached for your consideration and pursuant to the provisions of Section 329.13 of the Columbus City Codes, the members of the Evaluation Committee hereby respectfully submit our ranking of offerors together with our written explanation of the basis for awarding a professional service contract through requests for proposals.

The offerors were ranked based upon their proposal quality, experience of team, experience of firm and the location of their staff. Analysis of each offeror's proposal as to the afore mentioned criteria, along with references for the short list, is provided in the attached.

Should you have questions, the Committee stands ready to answer same.

John H. Carter, GISP

John H. Carter, GISP

David H. McCune

, Evaluation Committee Member

Richard C. Rutherford

Evaluation Committee Member

Stephanie Smith

, Evaluation Committee Member

Stephanie Smith

, Evaluation Committee Member

July 13, 2006 Cheryl Roberto Director Department of Public Utilities Page Two

Division Administrator's Comment

I have reviewed and concur with the Committee's offeror	r ranking.	
☐ I have reviewed and do not concur with the Committee's explanation of which is provided in the attached.	offeror ranking, an	
(Signature) David & Hupp	8/3/06 date	
Deputy Director's Comment		
I have reviewed and concur with the Committee's offeror	r ranking.	
☐ I have reviewed and do not concur with the Committee's offeror ranking, an explanation of which is provided below:		
(Signature) N-Z-Just	8/14/0b date	

Director's Comment

Director's Comment
I have reviewed and concur with the Committee's offeror ranking.
☐ I have reviewed and do not concur with the Committee's offeror ranking, an explanation of which is provided below:
(Signature) Chery Roberto 8/16/06 date

C: Nirmal Sinha
Evaluation Committee Members
John H. Carter, GISP SA002003

Attachments

An Evaluation Committee consisting of Stephanie Smith, Richard C. Rutherford, Lawrence H. Sullivan, Dave H. McCune, and John H. Carter was seated to evaluate proposals received from solicitation SA002003, development of a requirements specification and recommendation for acquisition of a laboratory information management system (LIMS) and creation of a LIMS RFP, which was due for submittal 6/2/2006.

The Evaluation Committee received proposals from the following seven firms:

- Astrix
- EMA
- IPS
- LAS
- MES
- SAIC
- Woolpert

After a careful review of the seven qualifying packages, the Evaluation Committee selected the two top scoring firms of IPS and SAIC with which to hold additional discussions and to continue the selection process. In accordance with City code, the committee dismissed the remaining firms from further consideration and notified the dismissed firms by written correspondence. Copies of the subject letters are attached for review.

References were checked for both IPS and SAIC. The firms each received very positive references.

Following presentations by IPS and SAIC the Evaluation Committee met to reevaluate their respective scores.

As a result of the additional review the score for IPS remained at 87. IPS had a very solid presentation. The committee felt the IPS presentation affirmed the top score their proposals had earned. IPS demonstrated a through knowledge of the LIMS/PIMS market and proposed an approach the committee felt would meet DPU's needs.

SAIC's presentation revealed their firm had recently formed a specific LIMS team, within the last three years, but did not have much experience in assessing LIMS needs. Their experience was mostly in the area of LIMS implementation. Additionally, the score for SAIC was reduced from 78 to 70 as the committee discovered SAIC did not qualify for any local workforce points as originally indicated in their proposal. Specifically, as indicated in the SAIC proposal (page 28), the project manager and LIMS analyst were listed as working in the Columbus office. However, it was learned during their presentation that the SAIC project manager would be working remotely from Albuquerque, NM and that the SAIC LIMS Analyst is based in Orlando, FL. Please see attached business cards as documentation.

Please find the scoring results and comments from the Evaluation Committee attached in the standard form prescribed by the Department.

John H. Carter

Department of Public Utilities Summary Report Division: Division of Operational Support **Date of Notice** To City Council: April 20th, 2006 Project: **Estimated Cost:** RFP Due Date: June 2nd, 2006 LIMS Needs Assessment \$90,00.00 Date of Report: August 11th, 2006 Committee's Ranking of Technical Proposals Offeror: **Total Points:** Astrix 60 **EMA** 65 IPS 87 LAS 72 MES 35 SAIC 70 Woolpert 54 Committee Members Name: Classification: John H. Carter **GIS Analyst** Stephanie Smith EBO Specialist II / EBOC Lawrence H. Sullivan Wastewater Chemist II / DOSD David H. McCune Senior Systems Administrator / DOS Richard C. Rutherford Water Research Analyst II / DPW Offerors Not Invited to Submit Technical Proposal Offeror: **Total Points:** Explain: N/A Offerors whose SOQ's were not evaluated Offeror: Explain: N/A

Professional Quality		
Criterion (fro	om public no	tice): Professional Quality
		Offeror: Proposed Subcontractors:
Max. # pts. Avg. pts. Possible So	Major Concerns: Explanation of Points Provided PQ1. Approach - Is the approach realistic, meet the needs of the project and to what degree? PQ2. Demonstrated Understanding - Evidence of understanding the scope of the work and to what degree? PQ3. Innovation - Has the Offeror proposed an innovative approach or solution to meet the needs of the project and to what degree? PQ4. Schedule - Schedule meets need, is realistic and to what degree? PQ5. Sensitivity to Cost - Sensitivity to cost factors (efficiency, willingness to work from existing and reliable work product, allocation of appropriately-skilled personnel) and to what degree? PQ6. Consideration of Relevant City Features - Does the Offeror (and the proposed personnel) have a successful history of completing similar projects and to what degree? PQ7. Project Specific Criteria - How much experience has firm had producing an assessment resulting in the successful implementation of a functioning LIMS?	
Max. # pts. Possible 50	Avg. pts. Received 31	Proposed Subcontractors: Inflection Technology, LLC Major Concerns; Explanation of Points Provided PQ1. Approach - Met expectations. PQ2. Demonstrated Understanding - a minimal understanding of Public Utilities needs. PQ3. Innovation - no points awarded. PQ4. Schedule - too long. PQ5. Sensitivity to Cost - little mention if any about using existing information. PQ6. Consideration of Relevant City Features - They show a history on successful general LIMS work, not industry specific. PQ7. Project Specific Criteria - good general LIMS knowledge and experience in wastewater but no specific potable water laboratory LIMS experience documented.
Max. # pts. Possible 50	Avg. pts. Received	Proposed Subcontractors: Inflection Technology. LLC Major Concerns; Explanation of Points Provided PQ1. Approach - Met expectations. PQ2. Demonstrated Understanding - a minimal understanding of Public Utilities needs. PQ3. Innovation - no points awarded. PQ4 - Schedule - Did not meet our needs as it was too long. PQ5 - Sensitivity to Cost - EMA showed a 20 - 30% reduction in cost due to previous work done with DPU. PQ6. Consideration of Relevant City Features - No detailed history of recent LIMS project work by firm. No projects of same size and complexity. PQ7. Project Specific Criteria - Limited breadth of knowledge of subject as demonstrated by project examples. No project examples demonstrating work with PIMS.
Max. # pts. Possible 50	Avg. pts. Received 49	Offeror: IPS Proposed Subcontractors: Major Concerns; Explanation of Points Provided PQ1. Approach - IPS demonstrated a solid approach to working with both people and technology. PQ2. Demonstrated Understanding - IPS demonstrated a depth understanding in the subject matter. PQ3. Innovation - IPS demonstrated innovation through the use of their People, Process, and Technology model. PQ4. Schedule - Exceeded expectations and is in line with the vision of the project. PQ5. Sensitivity to Costs - documented numerous cost saving measures and philosophy. PQ6. Consideration of Relevant City Features - Work effort has been streamlined through experience and is heavily dependent on an existing knowledge of the utilities industry. PQ7. Project Specific Criteria - IPS had extensive documented utilities LIMS assessments completed.
Max. # pts. Possible 50	Avg. pts. Received 38	Offeror: LAS Proposed Subcontractors: Major Concerns; Explanation of Points Provided PQ1. Approach - Met expectations. PQ2. Demonstrated Understanding - a basic understanding of Public Utilities needs. PQ3. Innovation - no points awarded. PQ4 - Schedule - Did not meet our needs as it was to long. PQ5. Sensitivity to Cost - little mention if any about using existing information. PQ6. Consideration of Relevant City Features - They show a history on successful general LIMS work, not industry specific. PQ7. Project Specific Criteria - LAS had extensive documented general LIMS assessments completed.

Professional Quality		
Criterion (from public n	otice): Professional Quality	
Max. # pts. Avg. pts. Possible Received 50 25	Offeror: MES Proposed Subcontractors: Pierson Software	
	Major Concerns; Explanation of Points Provided PQ1. Approach - Not realistic - one man show. PQ2. Demonstrated Understanding - Demonstrated a minimal understanding of project. PQ3. Innovation - no points awarded. PQ4. Schedule - too long. Does not meet the needs of the project. PQ5. Sensitivity to Costs - No mention of utilization of existing documents or previous planning. PQ6. Consideration of Relevant City Features - Demonstrated projects depicted an involvement in portions of small projects. No projects of similar size were listed. Proposal is oriented toward network integration not LIMS. PQ7. Project Specific Criteria - No documented functional LIMS implementation.	
Max. # pts. Avg. pts. Possible Received 50 41	Offeror: SAIC Proposed Subcontractors: Major Concerns; Explanation of Points Provided PQ1. Approach - SAIC demonstrated a good approach to the project. PQ2. Demonstrated Understanding - SAIC documented LIMS implementation work but were short in conducting needs assessments. PQ3. Innovation - no points awarded. PQ4. Schedule - Schedule meets needs and is realistic PQ5. Sensitivity to Costs - Understood Technology Master Plan and relevant information of DPU. PQ6. Consideration of Relevant City Features - Work was largely non-utility focused on implementation not needs assessment. PQ7. Project Specific Criteria - Much LIMS implementation demonstrated but no relative work in the area of LIMS needs assessment.	
Max. # pts. Avg. pts. Possible Received 50 31	Offeror: Woolpert Proposed Subcontractors: LIMS Group, Great Northern and EMH&T Major Concerns; Explanation of Points Provided PQ1. Approach - Standard approach, little detail. PQ2. Demonstrated Understanding - A basic understanding of public utility needs. PQ3. Innovation - no points awarded. PQ4. Schedule - Unrealistic, too short. PQ5. Sensitivity to Costs - Understood Technology Master Plan and relevant information of DPU. PQ6. Consideration of Relevant City Features - No similar projects demonstrated. PQ7. Project Specific Criteria - No related project experience.	
Max. # pts. Avg. pts. Possible Received	Offeror: Proposed Subcontractors: Major Concerns; Explanation of Points Provided	
Max. # pts. Avg. pts. Possible Received	Offeror: Proposed Subcontractors: Major Concerns; Explanation of Points Provided	

Experience of Team		
Criterion (fre	om public not	tice): Experience of Team
		Offeror:
		Proposed Subcontractors:
Max. # pts.	Avg. pts.	
Possible Received 25	Major Concerns; Explanation of Points Provided ET2. Team Leadership - Does the proposed project manager have the appropriate education and training. ET3. Gov't Experience - How much experience does the personnel proposed by the firm have with government utility water / wastewater? ET4. Personnel Exp - How much experience does the personnel proposed by the firm have with projects of similar size, complexity, and coordination requirements? ET5. Project Dedication - Percent of time each team member will be dedicated to this project.	
		Offeror: Astrix
		Proposed Subcontractors: Inflection Technology, LLC
Max. # pts.	Avg. pts.	
Possible Received 25 18		Major Concerns: Explanation of Points Provided ET2. Team Leadership - Met expectations. ET3. Gov't Experience - Documented work with numerous government agencies. ET4. Personnel Exp - Experience demonstrated with wastewater and a number of various government lab environments but no demonstrated water lab experience. ET5. Project Dedication No specific breakdown documented.
		Offeror: EMA
		Proposed Subcontractors: Inflection Technology, LLC
Max. # pts.	Avg. pts.	Major Concerns; Explanation of Points Provided
Possible Received 25 24	ET2. Team Leadership - Met expectations. ET3. Gov't Experience - Well documented government experience ET4. Personnel Exp - Well documented relative experience. ET5. Project Dedication - Detailed breakdown of dedicated project personnel. See page 3 of EMA's proposal.	
		Offeror: IPS
Max. # pts.	Avg. pts.	Proposed Subcontractors:
Possible	Received	Major Concerns; Explanation of Points Provided
25 25	ET2. Team Leadership - Met expectations. ET3. Gov't Experience - Documented government experience ET4. Personnel Exp - Documented relative experience. ET5. Project Dedication - detailed breakdown of project personnel by phases.	
Max. # pts. Avg. pts. Possible Received 25 20		Offeror: LAS Proposed Subcontractors:
	Major Concerns; Explanation of Points Provided	
	ET2. Team Leadership - Met expectations. ET3. Gov't Experience - Documented government experience. ET4. Personnel Exp - Met expectations. ET5. Project Dedication - Did mention but not define.	

Experience of Team		
Criterion (from public notice): Experience of Team		
	Offeror: MES	
	Proposed Subcontractors: Pierson Software	
Max. # pts. Avg. pts. Possible Received 25	Major Concerns; Explanation of Points Provided ET2. Team Leadership - No documented LIMS experience ET3. Gov't Experience - Limited government experience. ET4. Personnel Exp - No pertinent LIMS experience. ET5. Project Dedication - Adequate.	
	Offeror: SAIC Proposed Subcontractors:	
Max. # pts. Avg. pts.		
Possible Received 25 20	Major Concerns; Explanation of Points Provided ET2. Team Leadership - Met expectations. ET3. Gov't Experience - Light on government experience. ET4. Personnel Exp - Good LIMS implementation experience but little on assessment. ET5. Project Dedication - Well defined by hours and percentage. Main project manager appeared to plan to work off site. Secondary project manager appeared to have little LIMS experience.	
	Offeror: Woolpert	
	Proposed Subcontractors: LIMS Group, Great Northern and EMH&T	
Max. # pts. Avg. pts. Possible Received 25 11	Major Concerns; Explanation of Points Provided ET2. Team Leadership - Project manager appears to have limited LIMS experience. ET3. Gov't Experience - Reasonable government experience. ET4. Personnel Exp - Sub provides LIMS experience lacking in firm. ET5. Project Dedication - Not documented, see page 8 of Woolpert proposal.	
	Offeror:	
Max. # pts. Avg. pts.	Proposed Subcontractors:	
Possible Received	Major Concerns; Explanation of Points Provided	
Max. # pts. Avg. pts. Possible Received	Offeror: Proposed Subcontractors:	
	Major Concerns; Explanation of Points Provided	

Experience of Firm		
Criterion (from public no	tice): Experience of Firm	
	Offeror:	
	Proposed Subcontractors:	
Max. # pts. Avg. pts. Possible Received 15	Major Concerns; Explanation of Points Provided EF2. Water / Wastewater Utilities Experience - How much experience does firm have providing LIMS consulting to government water / wastewater industry? EF3. Laboratory Experience - Has the firm been involved with LIMS/PIMS and to what degree?	
	Offeror: Astrix	
Max. # pts. Avg. pts.	Proposed Subcontractors: Inflection Technology, LLC	
Possible Received 15 8	Major Concerns: Explanation of Points Provided EF2. Water / Wastewater Utilities Experience - Documented wastewater but no documented water experience. EF3. Laboratory Experience - No documented completed PIMS integration experience.	
	Offeror: EMA Proposed Subcontractors: Inflection Technology, LLC	
Max. # pts. Avg. pts.	Major Concerns; Explanation of Points Provided	
Possible Received 15 7	EF2. Water / Wastewater Utilities Experience - Four documented projects: one questionable - one outdated - one unfinished. EF3. Laboratory Experience - No documented completed PIMS integration experience.	
	Offeror: IPS	
Max. # pts. Avg. pts.	Proposed Subcontractors: Major Concerns; Explanation of Points Provided	
Possible Received 15 15	EF2. Water / Wastewater Utilities Experience - Extensive specific water/wastewater/multi-lab experience. EF3. Laboratory Experience - The only respondent demonstrating PIMS/LIMS integration experience.	
	Offeror: LAS	
Max. # pts. Avg. pts. Possible Received 15 8	Proposed Subcontractors:	
	Major Concerns; Explanation of Points Provided EF2. Documented water but no documented wastewater experience. EF3. Laboratory	
	Experience - No documented completed PIMS integration experience.	

Experience of Firm		
Criterion (from public notice): Experience of Firm		
	Offeror: MES	
	Proposed Subcontractors: Pierson Software	
Max. # pts. Avg. pts. Possible Received 15 3	Major Concerns; Explanation of Points Provided EF2. Water / Wastewater Utilities Experience - III-defined demarcation between the firm and	
	personal experience EF3. Laboratory Experience - No demonstrated LIMS/PIMS integration experience.	
	Offeror: SAIC	
	Proposed Subcontractors:	
Max. # pts. Avg. pts. Possible Received	Major Concerns; Explanation of Points Provided	
15 11	EF2. Water / Wastewater Utilities Experience - Light in similar project experience, only one utility listed. EF3. Laboratory Experience - No direct LIMS/PIMS integration experience.	
	Offeror: Woolpert	
	Proposed Subcontractors: LIMS Group, Great Northern and EMH&T	
Max. # pts. Avg. pts. Possible Received	Major Concerns; Explanation of Points Provided	
15 9	EF2. Water / Wastewater Utilities Experience - Woolpert appears to have done implementations for water/wastewater facilities but do not document any instances of LIMS assessments. EF3. Laboratory Experience - Questionable experience in LIMS/PIMS integration.	
	Offeror:	
Max. # pts. Avg. pts.		
Possible Received	Major Concerns; Explanation of Points Provided	
	Offeror:	
Max. # pts. Avg. pts. Possible Received	Proposed Subcontractors:	
	┙	

Local Workforce Points		
Criterion (from public not	tice): Local Workforce	
	Offeror: Proposed Subcontractors:	
Max. # pts. Avg. pts. Possible Received 10	Major Concerns; Explanation of Points Provided LW1. 90% in Columbus - At least 90% of the Team's project labor costs are assignable to employees paying City of Columbus income tax on the date the proposal is submitted (10)LW2. 75% in Columbus - At least 75% of the Team's project labor costs are assignable to employees paying City of Columbus income tax on the date the proposal is submitted (8) LW3. 90% inside Franklin County - At least 90% of the Team's labor will be performed in an office location within Franklin County but outside of the Columbus Corporate limits on the date the proposal is submitted (8) LW4. 50% in Columbus - • At least 50% of the Team's project labor costs are assignable to employees paying City of Columbus income tax on the date the proposal is submitted (5)	
Max. # pts. Avg. pts. Possible Received 10 5	Offeror: Astrix Proposed Subcontractors: Inflection Technology, LLC Major Concerns; Explanation of Points Provided 50% of the Team's project labor costs are assignable to employees paying City of Columbus income tax on the date the proposal is submitted (5). See page 7 of the proposal.	
Max. # pts. Avg. pts. Possible Received 10 0	Offeror: EMA Proposed Subcontractors: Inflection Technology, LLC Major Concerns; Explanation of Points Provided See page 25. Less than 50% of the team's project labor costs are assignable to employees paying City of Columbus income tax on the date the proposal was submitted.	
Max.#pts. Avg. pts. Possible Received 10 0	Offeror: IPS Proposed Subcontractors: Major Concerns; Explanation of Points Provided No local workforce, see page 16 of the IPS proposal.	
Max. # pts. Avg. pts. Possible Received 10 8	Offeror: LAS Proposed Subcontractors: Major Concerns; Explanation of Points Provided 75% of the Team's project labor costs are assignable to employees paying City of Columbus income tax on the date the proposal is submitted - see page 8 of the proposal. One employee accounts for the 75%.	

Local Workforce Points		
Criterion (from public notice): Local Workforce		
	Offeror: MES	
	Proposed Subcontractors: Pierson Software	
Max. # pts. Avg. pts. Possible Received 10 0	Major Concerns; Explanation of Points Provided No local workforce - see page 15.	
	Offeror: SAIC	
	Proposed Subcontractors:	
Max. # pts. Avg. pts. Possible Received	Major Concerns; Explanation of Points Provided	
10 0	Prior to the short list and presentations SAIC had 8 local points. Information given in the presentation disclosed that SAIC did not have 50% local workforce at the time of proposal. See page 28 of SAIC proposal.	
	Offeror: Woolpert	
" A	Proposed Subcontractors: LIMS Group, Great Northern and EMH&T	
Max. # pts. Avg. pts. Possible Received	Major Concerns; Explanation of Points Provided	
10 5	50% of the Team's project labor costs are assignable to employees paying City of Columbus income tax or the date the proposal is submitted. See page 2.	
	Offeror:	
	Proposed Subcontractors:	
Max. # pts. Avg. pts. Possible Received	Major Concerns; Explanation of Points Provided	
	Offeror:	
Max. # pts. Avg. pts.	Proposed Subcontractors:	
Possible Received	Major Concerns; Explanation of Points Provided	

Local Workforce Location and Percentage			
Identify the percentage of the team paying Columbus income tax on the date the proposal is submitted and the percentage of the team that is located within Franklin County, but outside Columbus corp. limit.			
Offeror:	Astrix		
Team % - (Cols. Income Tax	/ Within Franklin Co.)	0/0	
Provide office location of teal	m members		
1090 Kings Georges Post Ro	pad		
Edison, NJ 08837			
Subcontractor:	Inflection Technology, LLC		
Team % - (Cols. Income Tax	/ Within Franklin Co.)	100 / 0	
Provide office location of tea	m members		
265 South 5th Street			
Columbus, OH 43215			

Local Workforce Location and Percentage Identify the percentage of the team paying Columbus income tax on the date the proposal is submitted and the percentage of the team that is located within Franklin County, but outside Columbus corp. limit. **EMA** Team % - (Cols. Income Tax / Within Franklin Co.) 0/0 Provide office location of team members 1970 Oakcrest Avenue St. Paul, MN 55113-2624 Subcontractor: Inflection Technology, LLC Team % - (Cols. Income Tax / Within Franklin Co.) 100 / 0 Provide office location of team members 265 South 5th Street Columbus, OH 43215

Local Workforce Location and Percentage Identify the percentage of the team paying Columbus income tax on the date the proposal is submitted and the percentage of the team that is located within Franklin County, but outside Columbus corp. limit. **IPS** Team % - (Cols. Income Tax / Within Franklin Co.) 0/0 Provide office location of team members 8400 West 110th Street Overland Park, KS 66210 N/A Subcontractor: Team % - (Cols. Income Tax / Within Franklin Co.) Provide office location of team members Firm

Local Workforce Location and Percentage Identify the percentage of the team paying Columbus income tax on the date the proposal is submitted and the percentage of the team that is located within Franklin County, but outside Columbus corp. limit. LAS Team % - (Cols. Income Tax / Within Franklin Co.) 75 / 0 Provide office location of team members 1248 Drumbarton Court Columbus, OH N/A Subcontractor: Team % - (Cols. Income Tax / Within Franklin Co.) Provide office location of team members Firm

Local Workforce Location and Percentage Identify the percentage of the team paying Columbus income tax on the date the proposal is submitted and the percentage of the team that is located within Franklin County, but outside Columbus corp. limit. **MES** Team % - (Cols. Income Tax / Within Franklin Co.) 0/0 Provide office location of team members 7305 West Boston Street Chandler, AZ 85226 Subcontractor: **Pierson** Team % - (Cols. Income Tax / Within Franklin Co.) 0/0 Provide office location of team members 2910 Rush Creek Court Redding, CA 96002

Local Workforce Location and Percentage Identify the percentage of the team paying Columbus income tax on the date the proposal is submitted and the percentage of the team that is located within Franklin County, but outside Columbus corp. limit. Offeror: SAIC Team % - (Cols. Income Tax / Within Franklin Co.) 0/0 Provide office location of team members 4700 Lakehurst Court 8704 Phoenix Avenue Northeast Columbus, OH 43016 Albuquerque, NM 87112 7380 Sand Lake Road Orlando, FL 32819 Subcontractor: N/A Team % - (Cols. Income Tax / Within Franklin Co.) Provide office location of team members Firm

Local Workforce Location and Percentage Identify the percentage of the team paying Columbus income tax on the date the proposal is submitted and the percentage of the team that is located within Franklin County, but outside Columbus corp. limit. Woolpert 0/0 Team % - (Cols. Income Tax / Within Franklin Co.) Provide office location of team members 2235 Ridgewood Avenue Grand Rapids, MI 49546 Subcontractor: The LIMS Group Team % - (Cols. Income Tax / Within Franklin Co.) 0/0 Provide office location of team members 5665 Highway 9 Alpharetta, GA 30004 Subcontractor: EMH&T Team % - (Cols. Income Tax / Within Franklin Co.) 100 / 0 Provide office location of team members 5500 New Albany Road Columbus, OH 43054 Subcontractor: **Great Northern** Team % - (Cols. Income Tax / Within Franklin Co.) 100 / 0 Provide office location of team members 445 Hutchinson Avenue Columbus, OH 43235

MBE/FBE Participation		
Describe what role, if any, an	MBE/FBE will serve in performing the proposed work.	
Offeror:	Astrix	
Proposed MBE/FBE:	Inflection Technology, LLC	
Describe role of MBE/FBE if a	upplicable in the space below:	
integration with other syste	contribute during the requirements gathering and assessment of LIMS em, such as PIMS and GIS. It is anticipated that 50% of the team's project will be assignable to Inflection Technology employees.	
Offeror:	EMA	
Proposed MBE/FBE:	Inflection Technology, LLC	
Describe role of MBE/FBE if a	pplicable in the space below:	
EMA's proposal does not ı	make clear what portion of the proposed work will be done by Inflection Technology.	
Offeror:	IPS	
Proposed MBE/FBE:	N/A	
Describe role of MBE/FBE if a	pplicable in the space below:	
Offeror:	LAS	
Proposed MBE/FBE:		
Describe role of MBE/FBE if a	pplicable in the space below:	
LAS advises in their propos	sal that they are certified by the Federal Government as a woman-owned, small business enterprise.	

MBE/FBE Participation						
Describe what role, if any, an MBE/FBE will serve in performing the proposed work.						
Offeror:	MES					
Proposed MBE/FBE:	N/A					
Describe role of MBE/FBE if a						
BOOGING TOTO OF WIDE/T DE TITO	ppiloasio iii tiio opace solow.					
Offeror:	SAIC					
Proposed MBE/FBE:	N/A					
Describe role of MBE/FBE if a	applicable in the space below:					
Offeror:	Woolpert					
Proposed MBE/FBE:	N/A					
Describe role of MBE/FBE if a						

Project Leadership Project Leadership Identify the project personnel committed to leadership of the project. Note specific competencies, experience, skills and prior or current city commitments. Offeror: **Astrix** Personnel Assigned to Project: Richard Albert and Robert Walla Description of Project Leadership: Mr. Albert and Mr. Walla both document many years of experience both in a lab environment and in the management, review, and implementation of laboratory information management systems. Both men appear to be involved in projects that are currently ongoing in the wastewater industry but neither appears to have any experience in the water industry or with PIMS. Offeror: **EMA** Personnel Assigned to Project: Craig Yokopenic and Jerry Olmstead Description of Project Leadership: Mr. Yokopenic and Mr. Olmstead both document many projects involving work in the water and wastewater industry. Mr. Yokopenic documented one project similar to the work we are planning. Mr. Olmstead does not document any projects of a similar nature. **IPS** Offeror: Personnel Assigned to Project: Cory Williams Description of Project Leadership: Mr. Williams documents many years of experience in the areas of water and wastewater lab work and documents many projects where he managed projects similar to the work the City of Columbus wishes to accomplish. In addition to extensive project management experience in the area of water and wastewater LIMS Mr. Williams has considerable experience in PIMS. Offeror: LAS Personnel Assigned to Project: Phillip Engler, PhD Description of Project Leadership: Dr. Engler documents a strong background in laboratory work and administration along with several projects involving the analysis of LIMS systems, two of which involve water labs. Dr. Engler does not appear to have any direct project work experience in the area of wastewater or PIMS.

	Project Leadership
Identify the project personnel cor skills and prior or current city cor	Project Leadership mmitted to leadership of the project. Note specific competencies, experience, mmitments.
Offeror:	MES
Personnel Assigned to Project:	Mike Tidwell
Description of Project Leadership	p:
Mr. Tidwell documents many y does not document any experi	vears of IT project management in the area of public utilities work. He ience in the area of PIMS.
Offeror:	SAIC
Personnel Assigned to Project:	David Downing and David E. Korns
Description of Project Leadership	p:
LIMS development. Mr. Downii location military environment a	y years of experience in the area of LIMS use, system implementation, and ng's experience includes the implementation of a LIMS within a multiand recent implementation work in the water industry. Mr. Downing does perience in the assessment of a LIMS within water or wastewater labs or
Offeror:	Woolpert
Personnel Assigned to Project:	Paul J. Klimas, GISP
Description of Project Leadership	p:
	g background in project management in the area of public utilities but experience in the area of water or wastewater LIMS or PIMS.

Lims Consultant Project: Amalgamated Score Sheet (June, 2006)

	Professional Quality 50						
	PQ1. Approach Is the approach realistic, meet the needs of the project and to what degree?	PQ2. Demonstrated Understanding Evidence of understanding the scope of the work and to what degree?	PQ3. Innovation Has the Offeror proposed an innovative approach or solution to meet the needs of the project and to what degree?	PQ4. Schedule Schedule meets need, is realistic and to what degree?	PQ5. Sensitivity to Cost Sensitivity to cost factors (efficiency, willingness to work from existing and reliable work product, allocation of appropriately-skilled personnel) and to what degree?	Relevant City Features Does the Offeror (and the proposed personnel) have a successful history of completing similar projects and	PQ7. Project Specific Criteria How much experinece has firm had producing an assessment resulting in the successful implementation of a functioning LIMS?
Max Point Value =	5	9	4	9	5	9	9
Astrix	4	6	0	4	3	7	5
EMA	4	6	0	7	5	6	6
IPS	5	9	1	9	5	9	9
LAS	4	7	0	7	3	7	8
MES	2	6	0	6	2	5	2
SAIC	4	8	0	9	4	6	8
Woolpert	4	7	0	5	4	4	5

		Experience of Team		25	Experience of Firm	15
		ET3. Gov't Experience	ET4. Personnel Exp	ET5. Project Dedication	EF2. Utilties Involvement: Water & Wastewater	EF3. Lab Experience
		How much experience does the personnel proposed by the firm have with government utility water / wastewater?	How much experience does the personnel proposed by the firm have with projects of similar size, complexity, and coordination requirements?	Percent of time each team member will be dedicated to this project.	How much experinece does firm have providing LIMS consulting to government water / wastewater industry?	Has the firm been involved with LIMS/PIMS and to what degree?
Max Point Value =	5	5	5	10	5	10
Astrix	5	5	4	4	4	4
EMA	5	5	5	9	3	4
IPS	5	5	5	10	5	10
LAS	5	5	5	5	4	4
MES	0	2	0	7	3	0
SAIC	5	3	4	8	4	7
Woolpert	3	4	4	0	3	6

	Loca	I Workforce [select only	one]	10	
	LW1. 90% in Columbus	LW2. 75% in Columbus	LW3. 90% inside Franklin County	LW4. 50% in Columbus	
	Are at least 90% of the Team's project labor costs assignable to employees paying City of Columbus income tax on the date the proposal is submitted?	project labor costs assignable to employees paying City of Columbus income tax on the	Will at least 90% of the Team's labor be performed in an office location within Franklin County, but outside of the Columbus Corporate limits on the date the proposal is submitted?	project labor costs assignable to employees paying City of Columbus income tax on the	Totals
Max Point Value =	10	8	8	5	
Astrix		!	5		60
EMA		65			
IPS		87			
LAS		72			
MES		35			
SAIC		70			
Woolpert		!	5		54

LIMS consultant Reference Responses:

Date of Interview:

06/22/06; 10:30

By:

J. Carter, R. Rutherford, & L. Sullivan

City/Agency:

Hopewell, VA

Interviewee/s:

Ms. Genia Grandstaff

- 1) Did **IPS** meet your expectations with respect to:
 - a. Quality of deliverables

"Very good."

b. Meeting project deadlines

On time.

c. Responsiveness and/or follow-up with project issues

Sensitive to her issues, with a good amount of back and forth to get it right. Very responsive, and listened well to needs/considerations of the utility.

d. Adaptability to changes

Yes. Helped change scope to meet needs as they were discovered (this cost more however.) Sounds like the city need to have additional facilities/users reviewed for input.

2) Did **IPS** anticipate any project related issues that were not considered by your organization?

Yes. (None specified)

3) Were any changes in project scope resulting from poor performance or negligence by **IPS**?

No.

4) Were any changes in project schedule resulting from poor performance or negligence by **IPS**?

No.

5) Were any changes in project budget resulting from poor performance or negligence by **IPS**?

No. (but question 1d, the city made a change that cost more)

- 6) Were there significant changes to **IPS**'s project team throughout the project?

 None noted.
- 7) Would you consider **IPS** for further IT related work with your organization? "Yes! Yes!!"
- 8) Please describe the project they did for you and how you feel it went. [See below. Notes]

Overall Notes:

Smaller one lab, one plant (wastewater; 50mgd) operation.

Ended up going with Perkin-Elmer LabWorks. Very happy with it now. It took 1-2 years to get it to where they now feel comfortable in it's use /reporting [note: similar to Cleveland's experience]

LIMS consultant Reference Responses:

Date of Interview:

06/22/06; 10:00

By:

J. Carter, R. Rutherford, & L. Sullivan

City/Agency:

Encina, CA.

Interviewee/s:

Mr. Doug Campbell

- 1) Did **IPS** meet your expectations with respect to:
 - a. Quality of deliverables

Yes.

b. Meeting project deadlines

Yes, "on time, and ahead of time."

c. Responsiveness and/or follow-up with project issues

Yes. (assumed based on several amalgamated answers.)

d. Adaptability to changes

RFP changed to a degree during the project. This was due to the city, and it's changing needs. IPS went with this and improved upon it.

2) Did **IPS** anticipate any project related issues that were not considered by your organization?

Yes. The city was new to the concept of LIMS usage. IPS foresaw many issues which they had not prepared for.

3) Were any changes in project scope resulting from poor performance or negligence by **IPS**?

No. In fact IPS helped increase efficiency in obtaining the scope within the allotted time frame.

4) Were any changes in project schedule resulting from poor performance or negligence by **IPS**?

No.

5) Were any changes in project budget resulting from poor performance or negligence by **IPS**?

No. IPS helped to improve the buget by forseeing actual LIMS deployment needs. Example: they corrected the LIMS provider's over estimation from 1000 hours to 500 for deployment. [Getting the project done in half the time, correctly, at no additional cost.]

- 6) Were there significant changes to IPS's project team throughout the project?
 None noted.
- 7) Would you consider **IPS** for further IT related work with your organization? Yes. Unbiased and informative company.
- 8) Please describe the project they did for you and how you feel it went.

 Very good overall impression of IPS.

Overall Notes:

Single lab, 30 mgd plant, wastewater. Some drinking water work for five dependant municipalities.

Went with Perkin-Elmer LabWorks product.

LIMS consultant Reference Responses:

Date of Interview:

06/23/06; 10:00

By:

R. Rutherford & L. Sullivan

City/Agency:

CDC

Interviewee/s:

Mr. Emory Meeks; (404) 498-2410

- 1) Did **SAIC** meet your expectations with respect to:
 - a. Quality of deliverables

Yes

b. Meeting project deadlines

Yes. Good with planning and CDC deadlines.

c. Responsiveness and/or follow-up with project issues

Yes

d. Adaptability to changes

Yes

2) Did **SAIC** anticipate any project related issues that were not considered by your organization?

No comment. Mr. Meeks has had limited experience with SAIC regarding this point. He wanted it to be known that this should not reflect poorly on SAIC.

3) Were any changes in project scope resulting from poor performance or negligence by **SAIC**?

No.

4) Were any changes in project schedule resulting from poor performance or negligence by **SAIC**?

No.

5)	Were any changes in project	t budget resulting	from poor	performance or
	negligence by SAIC?			

No. They did a very good job of project budgeting.

- 6) Were there significant changes to SAIC's project team throughout the project?
 No. Solid team that stayed constant.
- 7) Would you consider **SAIC** for further IT related work with your organization? Yes.
- 8) Please describe the project they did for you and how you feel it went.

 SAIC currently has many projects with the CDC.

Overall Notes:

The CDC engaged SAIC to create a custom enterprise data warehouse for their 100 plus labs and dependencies. Each lab maintains its own variable LIMS. SAIC did not evaluate LIMS for the purpose of selecting a single COTS solution in this case, but rather programmed a portal interface that could contact all LIMS.

LIMS consultant Reference Responses:

Date of Interview:

06/22/06; 11:00

By:

J. Carter, R. Rutherford, & L. Sullivan

City/Agency:

Seattle, WA

Interviewee/s:

Mr. Scott Carpenter

- 1) Did **SAIC** meet your expectations with respect to:
 - a. Quality of deliverables

Yes.

b. Meeting project deadlines

Overall good. Mr. Carpenter thought a few things took more time that originally allowed/expected ("85% on time")

c. Responsiveness and/or follow-up with project issues

"Very responsive" Dave Downing has a very good understanding of labs and LIMS. (LIMS guru)

d. Adaptability to changes

Yes. A strength of Mr. Downing is his adaptability.

2) Did **SAIC** anticipate any project related issues that were not considered by your organization?

Not applicable (see Overall notes)

3) Were any changes in project scope resulting from poor performance or negligence by **SAIC**?

Not applicable (see Overall notes)

4) Were any changes in project schedule resulting from poor performance or negligence by **SAIC**?

Not applicable (see Overall notes)

5) Were any changes in project budget resulting from poor performance or negligence by **SAIC**?

Not applicable (see Overall notes)

- 6) Were there significant changes to SAIC's project team throughout the project? Not applicable (see Overall notes)
- 7) Would you consider **SAIC** for further IT related work with your organization?

 Yes. Based solely on Mr. Downing's work.
- 8) Please describe the project they did for you and how you feel it went.

Very happy with the results. (90% pleased with new product capabilities over last LIMS)

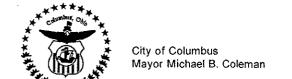
Overall Notes:

SAIC was hired by StarLIMS (a lims provider) to handle the installation of the product. Thus SAIC did not evaluate several COTS', or assess the Seattle before recommending the current solution. The city did not have direct management of SAIC, other than through StarLIMS, the company they had the contract with.

However, Mr. Carpenter was very pleased with Mr. Downing's work and highly recommends him. Additionally, he mentioned a possible Achilles heel of the oft recommended LabWorks product in the way of a rigid schema (limits to reporting with varchar fields as one example) that is good for sample management, but bad for data warehousing/regulated reporting beyond an intermediate size.

Seattle had intimate knowledge of this due to their need to <u>replace</u> Perkin-Elmers LabWorks with StarLIMS (hence the contract.) Mr. Carpenter was hired several years ago to manage the LabWorks system and fix it. As Seattle's needs grew for data management, the system needed to be replaced

LabWorks best employed in mid to small labs according to Seattle because of rigid structure (good for low maint uses.) As a note Seattle's served population, distribution, and water plants (two) are similar in scope to Columbus.



Department of Public Utilities Cheryl Roberto, Director

June 27, 2006

Mr. Michael Zachowski Vice President Astrix Software Technology, Inc. Suite 604 1090 Kings Georges Post Road Edison, NJ 08837

Re:

Development of a Requirements Specification and Recommendation for Acquisition of a Laboratory Information Management System (LIMS) and Creation of a LIMS RFP / Solicitation SA002003

Dear Mr. Zachowski:

We have completed our initial review and evaluation of the subject professional service proposals. The evaluation criteria were as specified in the proposal documents, and the selection was in accordance with Chapter 329 and Title 39 of the Columbus City Codes, 1959. Two firms have been identified, to the exclusion of all others, as the highest qualified offerors with which to hold additional discussions and with whom we will continue the selection process.

We appreciate the effort you have put into this submittal and look forward to receiving proposals from your firm for future projects planned by the Division of Operational Support. If you have any questions regarding this information, please contact John H. Carter at 614-645-0482.

Very truly yours,

Cheryl Roberto

Director

CR/JHC:njs

pc: David E. Hupp, Administrator, Division of Operational Support

John H. Carter/SA002003

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Water Division	614\645-7020	FAX: 614\645-8177	TDD: 614\645-7188		
Electricity Division	3500 Indianola A	venue	Columbus, Ohio 43214		
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Department of Public Utilities Cheryl Roberto, Director

June 27, 2006

Mr. Craig Yokopenic Executive Vice President EMA, Inc. Suite 100 1970 Oakcrest Avenue St. Paul, Minnesota 55113-2624

Re:

Development of a Requirements Specification and Recommendation for Acquisition of a Laboratory Information Management System (LIMS) and Creation of a LIMS RFP / Solicitation SA002003

Dear Mr. Yokopenic:

We have completed our initial review and evaluation of the subject professional service proposals. The evaluation criteria were as specified in the proposal documents, and the selection was in accordance with Chapter 329 and Title 39 of the Columbus City Codes, 1959. Two firms have been identified, to the exclusion of all others, as the highest qualified offerors with which to hold additional discussions and with whom we will continue the selection process.

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Cheryl Roberto

Director

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pc: David E. Hupp, Administrator, Division of Operational Support

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Department of Public Utilities Cheryl Roberto, Director

June 27, 2006

Mr. Philip Engler, PhD
Project Manager
Laboratory Automation Solutions, Inc.
613 Rustic Trail
Beavercreek, Ohio 45431

Re:

Development of a Requirements Specification and Recommendation for Acquisition of a Laboratory Information Management System (LIMS) and

Creation of a LIMS RFP/Solicitation SA002003

Dear Mr. Engler:

We have completed our initial review and evaluation of the subject professional service proposals. The evaluation criteria were as specified in the proposal documents, and the selection was in accordance with Chapter 329 and Title 39 of the Columbus City Codes, 1959. Two firms have been identified, to the exclusion of all others, as the highest qualified offerors with which to hold additional discussions and with whom we will continue the selection process.

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Very truly yours,

Cheryl Roberto

Director

CR/JHC:njs

pc: David E. Hupp, Administrator, Division of Operational Support

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June 27, 2006

Mr. Mike Tidwell
Project Manager
McBride Engineering Solutions, Inc.
7305 West Boston Street
Chandler, Arizona 85226

Re:

Development of a Requirements Specification and Recommendation for Acquisition of a Laboratory Information Management System (LIMS) and Creation of a LIMS RFP/Solicitation SA002003

Dear Mr. Tidwell:

We have completed our initial review and evaluation of the subject professional service proposals. The evaluation criteria were as specified in the proposal documents, and the selection was in accordance with Chapter 329 and Title 39 of the Columbus City Codes, 1959. Two firms have been identified, to the exclusion of all others, as the highest qualified offerors with which to hold additional discussions and with whom we will continue the selection process.

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Very truly yours,

Cheryl Roberto

Director

CR/JHC:njs

pc: David E. Hupp, Administrator, Division of Operational Support

John H. Carter/SA002003

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June 27, 2006

Mr. Paul Klimas, GISP Project Director Woolpert 209 East Monument Avenue Dayton, Ohio 45402-1261

Re:

Development of a Requirements Specification and Recommendation for Acquisition of a Laboratory Information Management System (LIMS) and

Creation of a LIMS RFP/Solicitation SA002003

Dear Mr. Klimas:

We have completed our initial review and evaluation of the subject professional service proposals. The evaluation criteria were as specified in the proposal documents, and the selection was in accordance with Chapter 329 and Title 39 of the Columbus City Codes, 1959. Two firms have been identified, to the exclusion of all others, as the highest qualified offerors with which to hold additional discussions and with whom we will continue the selection process.

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Very truly yours.

← Cheryl Roberto

Director

CR/JHC:njs

pc: David E. Hupp, Administrator, Division of Operational Support

John H. Carter/SA002003

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Science Applications International Corporation

David Downing Laboratory Informatics Team Leader

8704 Phoenix Ave NE Albuquerque, NM 87112 tel: 505.323.9533 cell: 505.217.5786 david.r.downing@saic.com www.saic.com



Science Applications International Corporation

Carrie Christmas LIMS Analyst

7380 Sand Lake Road Suite 120 Orlando, FL 32819 tel: 407.406.5074 or 407.406.5060 fax: 407.406.5061 cell: 407.580.2111 christmasc@saic.com www.saic.com