

# PAUL R. RAKOSKY

## SUMMARY

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Achievement-oriented manager with more than 25 years of professional experience in public finance. Proven record of success in planning, developing and implementing strategies for improving organizational efficiency and effectiveness. Extensive experience in financial management and analysis with a strong commitment to public service.

## EXPERIENCE

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August 2009 – Present City of Columbus, Ohio

*Director, Department of Finance and Management*

Responsible for leading of a department of 290 employees within the financial management, and asset management groups with an operating budget of \$126.8 million, and capital budget of \$136.2 million. Key responsibilities and accomplishments:

- Leads the development of the city's \$1.7 billion operating budget and \$906 million capital budget
- Manages city-owned real estate holdings of 2.7 million square feet
- Manages the construction management office including design, construction and rehabilitation of fire stations, police substations, health centers and administrative facilities
- Leader in the city's green energy efforts: expanding the use of bio-diesel and compressed natural gas reduced the use of petroleum 12.7% since 2010
- Collaborates to forge consensus with Mayor's Office, City Council, City Auditor, community partners and citizens to balance diverse needs within revenue constraints
- Participates in ratings agencies calls in advance of city debt issues: city has continued to receive the highest rating from all three rating agencies and stable outlook
- Serves as Mayor's appointee to special committees: Columbus City Schools nominating committee for district treasurer; city nominating committee for fire chief; Treasurer and member of the Reeb Avenue Center board

March 2007 – August 2009 City of Columbus, Ohio

*Deputy Director, Department of Finance and Management*

Assisted Finance and Management Director to define departmental goals and objectives; developed strategies to measure and monitor achievement. Assisted in the preparation, evaluation and monitoring of the city's operating and capital improvement budgets. Responsible for conducting administrative investigations into performance, activities and complaints involving staff. Key responsibilities and accomplishments:

- Implemented Mayor's green initiative by incorporating energy efficiency into facility design and construction; achieved city's first LEED certified facility (Fire Station 10)
- Directed the acquisition and renovation of the Jerry Hammond Center, a joint use facility housing the departments of Technology and Recreation and Parks as well as rent generating, non-city building occupants

- Led identification of the siting and consensus-building process with South side community groups to relocate the city's impound facility
- Negotiated and secured a new site for the Division of Police heliport
- Led effort to repurpose Fire Station 17 into a state-of-the-art health and wellness center

August 2005 – March 2007      City of Columbus, Ohio

*Assistant Director (Asset Management), Department of Finance and Management*

Responsible for the activities of the Asset Management Group, comprised of the divisions of Fleet Management, Facilities Management, and the offices of Real Estate and Construction Management. Key responsibilities and accomplishments:

- Led the city's master plan/space needs study; guided the effort to better utilize city-owned real estate and projections of future space needs
- Project lead for creation of a comprehensive capital management database to better plan for capital renovation and replacement needs
- Managed the effort on behalf of the city that built the OSU/Columbus Police joint policing center by working with Ohio State, University Area Commission, Architectural Review Board and community stakeholders

April 2002 – August 2005      City of Columbus, Ohio

*Budget Management Officer, Department of Finance*

Directed the activities of the Budget Section, including the annual executive budget process; financial and management analysis of city operating divisions; preparation of financial status reviews; ad-hoc reviews of program effectiveness and efficiency; performance measurement; analysis to enhance revenue and reduce cost. Key responsibilities and accomplishments:

- Drafted the request for proposal (RFP) for the city's first EMS billing program; prepared feasibility analysis; program revenue projections
- Lead staff assigned to management review of the Technology Department business processes and design and implementation of a new internal service billing model

#### EDUCATION AND CREDENTIALS

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- *Bachelor of Arts*, Ohio University, Athens, Ohio
- *Master of Administration, Public Administration*, Ohio University, Athens, Ohio

REFERENCES AVAILABLE UPON REQUEST