



6666 W. Quincy Ave.  
Denver, CO 80235-3098

1199 N. Fairfax St., Ste. 900  
Alexandria, VA 22314-1445

January 12<sup>th</sup>, 2026

Stacia Eckenwiler  
1250 Fairwood Avenue  
Columbus, OH 43206

Re: Letter of Agreement for Co-Funding by Columbus Water & Power Division of Water Reclamation for The Water Research Foundation Project #5383 titled, “Chemical Modeling-based Approach to Address Inorganic Scaling at Water Resource Recovery Facilities.”

Dear Stacia Eckenwiler:

This Letter of Agreement (“LOA”) is entered between **The Water Research Foundation** (“WRF”) a Colorado non-profit corporation, whose principal place of business is located at 6666 W. Quincy Ave., Denver, Colorado 80235 and Columbus Water & Power Division of Water Reclamation (“Co-Funder”), whose principal place of business is located at 1250 Fairwood Avenue, Columbus, OH 43206 , in furtherance of their common interest to support research on behalf of the water community.

Project #5383 is a co-funded research project being funded by WRF and Columbus Water & Power Division of Water Reclamation. The Project has been awarded to [SUB\_RECIPIENT\_NAME], the chosen awardee (hereafter “Sub-recipient”). WRF and the Sub-recipient will enter into and execute a separate contract called a Project Funding Agreement (hereafter “PFA”). The Sub-recipient will perform the tasks and activities outlined in the PFA to meet the Project objectives. Upon request, a copy of the executed PFA can be provided.

**Columbus Water & Power Division of Water Reclamation Duties.** Columbus Water & Power Division of Water Reclamation will provide twenty four thousand US dollars \$24,000 to WRF in support of WRF’s Project #5383. Columbus Water & Power Division of Water Reclamation will also provide five thousand US dollars (\$5,000.00) in in-kind services for this project. Funding from Columbus Water & Power Division of Water Reclamation will be paid in full to WRF upon full execution of this LOA and upon invoicing Stacia Eckenwiler as provided below under Contacts. If a purchase order number is required for payment of an invoice please provide, though the parties acknowledge that Co-Funder is not purchasing any products or services from WRF.

**WRF Duties.** Upon execution of this LOA, WRF will invoice Columbus Water & Power Division of Water Reclamation for the funding that is to be paid in full.

Sub-recipient costs will be recognized proportionally as costs are incurred. In the event Sub-recipient's costs incurred are less than the total funding received from WRF, the funding will be returned on a proportional basis to the Co-Funder.

WRF will reasonably monitor the Project with consideration to Columbus Water & Power Division of Water Reclamation's input and needs for this Project. A Project Advisory Committee (PAC) has been formed for Project #5383 that consists of independent volunteers selected by WRF and Co-funder will provide technical review, assistance, and/or expertise related to the Project. The number of volunteers to serve on the PAC will be determined by WRF. All costs and travel expenses will be paid by WRF for PAC members to participate in PAC activities for the Project. In addition, Columbus Water & Power Division of Water Reclamation shall assign one staff member to be a liaison to the project. Travel and related expenses for the Columbus Water & Power Division of Water Reclamation liaison will be paid by Columbus Water & Power Division of Water Reclamation. WRF and the PAC will make mutually agreed management decisions regarding this Project. In the event of any disagreement, however, WRF shall have final decision-making authority regarding the Project.

**Copyright.** If the Project is satisfactorily completed in WRF's sole discretion, WRF may publish the results of the Project. WRF will own all U.S. and world-wide copyright in the reports created as a result of the research deliverables for the Project as defined in the PFA. WRF will provide an electronic PDF of any Final Report published to Columbus Water & Power Division of Water Reclamation for placement on Columbus Water & Power Division of Water Reclamation's website for internal use and for public viewing. Columbus Water & Power Division of Water Reclamation agrees that they will not make any other use of the WRF's copyrighted materials without WRF's prior written permission. Approval for use of such materials for educational, noncommercial purposes, however, will not be unreasonably withheld. Further, any requests Columbus Water & Power Division of Water Reclamation receives for a printed copy of any printed Final Report should be forwarded to WRF to fulfill the order.

**Nonexclusive license.** WRF grants Columbus Water & Power Division of Water Reclamation, a non-exclusive, non-transferrable, royalty free, non-terminable, without any requirement of accounting, the right to use Intellectual Property developed through this research Project.

**Acknowledgement.** WRF and Columbus Water & Power Division of Water Reclamation will be recognized as a Co-funder of the Project in the Final Report publication.

**Integration; Amendments.** This LOA is the sole and exclusive statement of the agreement of the parties, and supersedes all prior or contemporaneous understandings and agreements between the parties, with respect to Project #5383. This LOA may not be modified, amended or supplemented, including by conflicting or additional terms in any purchase order or other ancillary document issued by Co-Funder in connection with this LOA, nor may any term or provision in this LOA be waived or discharged, including this Paragraph, except in a written amendment to this LOA, signed by all parties.

**Project Termination.** In the event the Project is not progressing as required by the PFA, WRF may terminate that Project and, in such event, will reimburse Columbus Water & Power Division of Water

Reclamation for the portion of their contribution allocated to the Project which has not already been distributed or earmarked by WRF but not yet invoiced by the Sub-recipient.

**Liability/Construction/Headings.** In no event, shall any judgment/order against WRF and/or Columbus Water & Power Division of Water Reclamation exceed the amount of funds provided by WRF (for claims against WRF) or Columbus Water & Power Division of Water Reclamation (for claims against Columbus Water & Power Division of Water Reclamation) relating in any manner to this LOA. Further, this LOA shall not be construed against the drafter; headings are for convenience only.

**Dispute Resolution/Mediation.** In the event, any co-funder has a disagreement with another co-funder, each agrees to submit such dispute to a mediator chosen by both parties, with each party responsible for their own costs of mediation.

**Independent Contractors.** The parties are independent contractors to each other. Nothing in this LOA shall be construed to create an agency, partnership, joint venture, employment, or franchise relationship between the parties. No party shall have any right or authority to assume or create any obligation, commitment or responsibility for or on behalf of the others except as the other may expressly authorize in writing.

**Contacts.** Co-funder contacts for this Project are:

<b>Organization</b>	<b>Contact</b>	<b>Contribution</b>
Columbus Water & Power Division of Water Reclamation	Stacia Eckenwiler (Auth Signatory, Contracting, Accounting) Assistant Administrator, Division of Water Reclamation Phone:614.645.0268 Email: <a href="mailto:skeckenwiler@columbus.gov">skeckenwiler@columbus.gov</a>	\$24,000 USD (co-funding) \$5,000 (in-kind)

<p>The Water Research Foundation (WRF)</p>	<p>Jessica Metcalf ENV, SP  WRF Research Manager  Phone: 303.347.6115  Email: <a href="mailto:jmetcalf@waterrf.org">jmetcalf@waterrf.org</a></p> <p>Corina Santos  Project Administrator  Phone: 303. 347.6125  Email: <a href="mailto:csantos@waterrf.org">csantos@waterrf.org</a></p> <p>Justin Papka  Director, Contracts Administration  Phone: 303.734.3478  Email: <a href="mailto:jpapka@WaterRF.org">jpapka@WaterRF.org</a></p> <p>Maia Greene Chang  Contracts Administrator  Phone: 303.347.6248  Email: <a href="mailto:mgreenechang@waterrf.org">mgreenechang@waterrf.org</a></p>	<p>\$150,000 USD (funding)</p>
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This LOA may be executed on separate originals or copies and shall be valid as if all parties had executed the same document. Facsimile or electronic signatures shall be valid as written signatures.

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**Project 5383**

IN WITNESS, WHEREOF, the parties have caused this LOA to be signed and dated as shown below.

**The Water Research Foundation**

**Columbus Water & Power Division of Water Reclamation**

\_\_\_\_\_  
By: Peter C. Grevatt, PhD  
Title: Chief Executive Officer

\_\_\_\_\_  
By: Stacia Eckenwiler  
Title: Assistant Administrator, Division of Water Reclamation

Date: \_\_\_\_\_

Date: \_\_\_\_\_

***Draft LOA Please Do Not Sign***