



Michael G. Morris

**Chairman, President and Chief Executive Officer
American Electric Power**

Since joining AEP in January 2004, Morris has led AEP's efforts to build an integrated gasification combined cycle (IGCC) plant -- the first commercial-scale use of the technology for power generation and the largest IGCC plant announced to date -- and to invest at least \$4.1 billion to improve the environmental performance of AEP generating plants by 2010; to champion efforts to develop the AEP Interstate Project, also known as I-765, a 550-mile, 765 kV transmission line from West Virginia to New Jersey in the PJM Interconnection, as well as other initiatives to integrate AEP's eastern transmission grid into PJM; to create seven regional operating units, and to lead the development of AEP's Jacksons Ferry-Wyoming 765 kV line in West Virginia and Virginia.

He was chairman, president and CEO of Northeast Utilities System from 1997 to 2003, where he led the company during its \$1.3 billion sale of the Millstone Station nuclear plant in 2001, a \$679 million merger with Yankee Energy System Inc., and the acquisition of Connecticut Valley Electric Co. He was also heavily involved in the formation of ISO-New England, as well as restructuring and retail customer choice in the New England states.

Before joining Northeast Utilities, Morris was president and CEO of Consumers Energy, principal subsidiary of CMS Energy, and president of CMS Marketing, Services and Trading. He was previously president of Colorado Interstate Gas Co. and executive vice president of marketing, transportation and gas supply for ANR Pipeline Co., both subsidiaries of El Paso Energy. Morris was the founder and president of ANR Gathering Co., one of the first gas marketing companies in the United States.

Morris is past chairman of the Edison Electric Institute. He also serves on the U.S. Department of Energy's Electricity Advisory Board, the National Governors Association's Task Force on Electricity Infrastructure, the Institute of Nuclear Power Operations, Business Roundtable (chairing the Business Roundtable's Energy Task Force), and the Columbus Downtown Development Corporation. Morris serves as a director of the Nuclear Electric Insurance Limited, Alcoa, Battelle Memorial Institute, and The Hartford Financial Services Group, Inc. He is past chairman of the board of the Connecticut Business & Industry Association. He also serves as chair of the Ohio Business Roundtable and is general campaign chair of the 2007 United Way of Central Ohio.

Morris was born in Fremont, Ohio, and graduated from Eastern Michigan University with both bachelor's and master's degrees in science. He was appointed to the Board of Regents at Eastern Michigan University in 1997. In 1995 he received the university's Distinguished Alumnus Award. While an undergraduate, Morris served as president of the Delta Sigma Phi Fraternity. During his graduate years, he was commander of the ROTC Brigade. After he graduated in 1973, he worked in the environmental department of Commonwealth Associates, where he prepared environmental impact statements for electrical utility transmission lines, natural gas and oil pipelines and power plants.

Morris received a law degree, cum laude, from the Detroit College of Law and is a member of the Michigan Bar Association. He is a past member of the Board of the Detroit College of Law.